

# Full year 2007 results

Conference call  
Lausanne, March 5 2008



- BCV Group in 2007 A. Zeller
- Financial results 2007 P. Kiener
- New financial targets P. Kiener
- Conclusion A. Zeller

**Very good financial results – second best performance in the Group's history**

**BCV turned the page**

**Preparing for the future : IT-BO and financial strategies**

- **BCV Group in 2007**

A. Zeller

- Financial results 2007

P. Kiener

- New financial targets

P. Kiener

- Conclusion

A. Zeller

## Second best performance in the Group's history

|   | 2007         | YOY change | Like-for-like change <sup>1</sup> |
|---|--------------|------------|-----------------------------------|
| Revenues                                  | CHF 1'088 mn | -1%        | +4%                               |
| Gross profit                              | CHF 529 mn   | -1%        | +3%                               |
| Net profit<br>(before minority interests) | CHF 477 mn   | -11%       | -8%                               |

<sup>1</sup> Without the transfer in activities from Unicile

## BCV turned the page

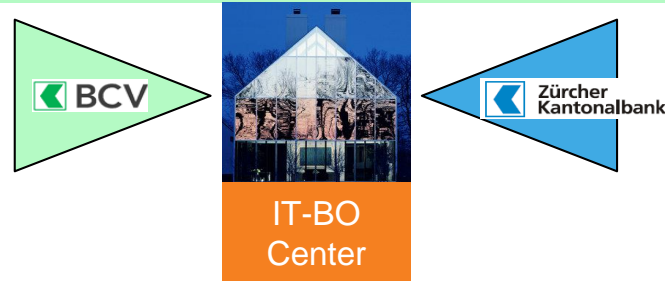
- Final buy-back of the remaining participation capital thanks BCV's solid financials
- BCV's new mission statement confirmed
- Main shareholder's (State of Vaud) intention to reduce it's stake down to it's historical level of 50.12%



## Other highlights in 2007

- IT-BO joint venture with the cantonal bank of Zurich (ZKB) and transfer of IT activities to IBM
- Decision to sell the Group's stake in A&G (Spain)
- Dynamic business trend and network revamp due to CroisSens project
- Joint venture (Swiss One Finance SA part of the Aduno Group) which will pool together the consumer credit activities of BCV, Cashgate AG and Raiffeisen
- Improved credit rating by Standard & Poors (from A stable to A+ stable) and new A1 rating on BCV by Moody's (A1)

# IT-BO strategy : new developments



## Transfer of activities from Unicible to IBM

- Assets and personnel transfer of Unicible to IBM as of June 1<sup>st</sup> 2007
- Finalized transfer during H2 2007 of client and supplier contracts
- No impact on the level and quality of service

## Launch of a joint-venture with ZKB

- Joint project launch in September 2007
- Approximately 20 working groups ~200 staff members of both banks
- Work progressing as planned

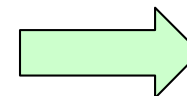


# Main trends in 2007 business volumes

CHF mn (rounded)

ESTIMATE

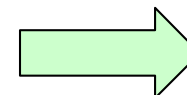
**Increase in mortgage volumes <sup>1</sup>**



**+483**

**+2.9%**

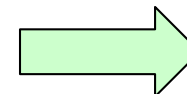
**Growth in other credit volumes<sup>1</sup>**



**+413**

**+7.4%**

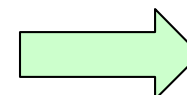
**Rise in AuM's**



**+3'574**

**+4.4%**

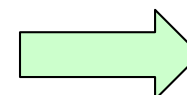
**Strong increase in client deposits**



**+2'231**

**+11.9%**

**Volume increase in structured products <sup>2</sup>**



**+228**

**+19.0%**

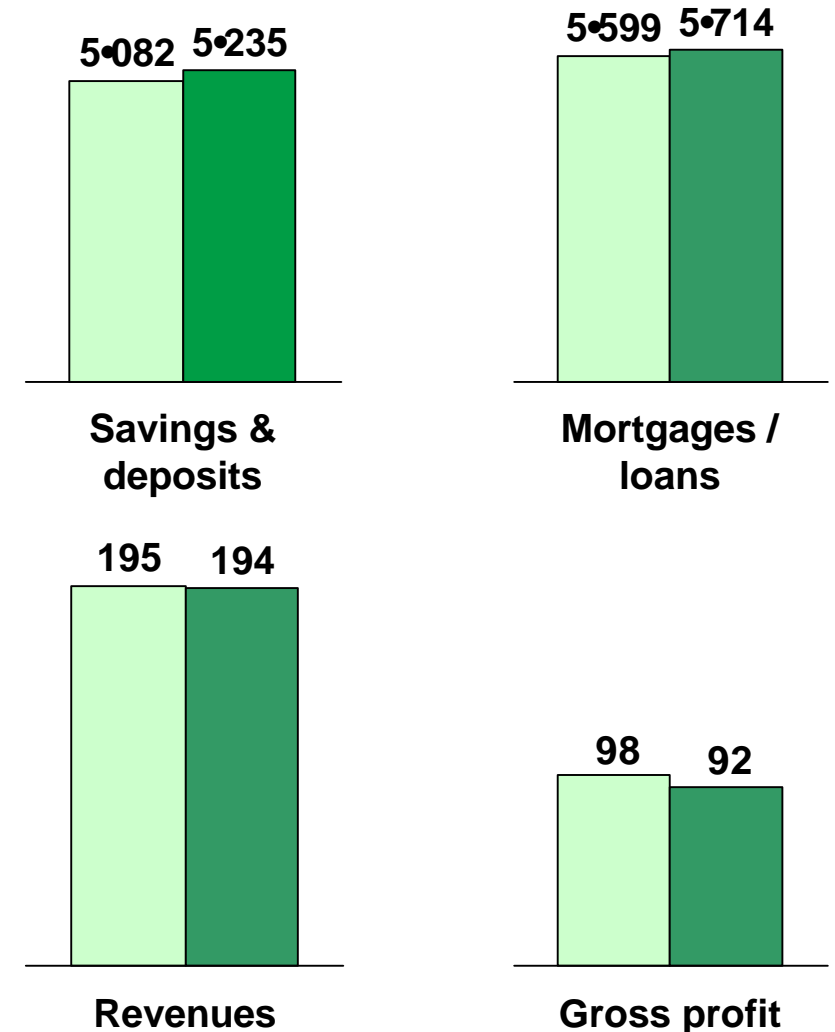
<sup>1</sup> Excl. effects from impaired loans reductions

<sup>2</sup> Volumes in circulation

- Overall business volumes increasing by CHF 578 mn
  - Mortgage loans +3.0%
  - Off balance sheet +12.4% (e.g. funds, structured products)
  - Savings and other deposits +3.0%
- Increased penetration rate from 48 to 50 %
- High level of activity for the Call center (375'000 calls and 32'500 e-mails)
- Successful client transfer to other divisions (approximately CHF 171 mn in business volumes)
- Continued optimization of the retail network with the transformation of 30 points of sales in 2007

CHF mn (rounded)

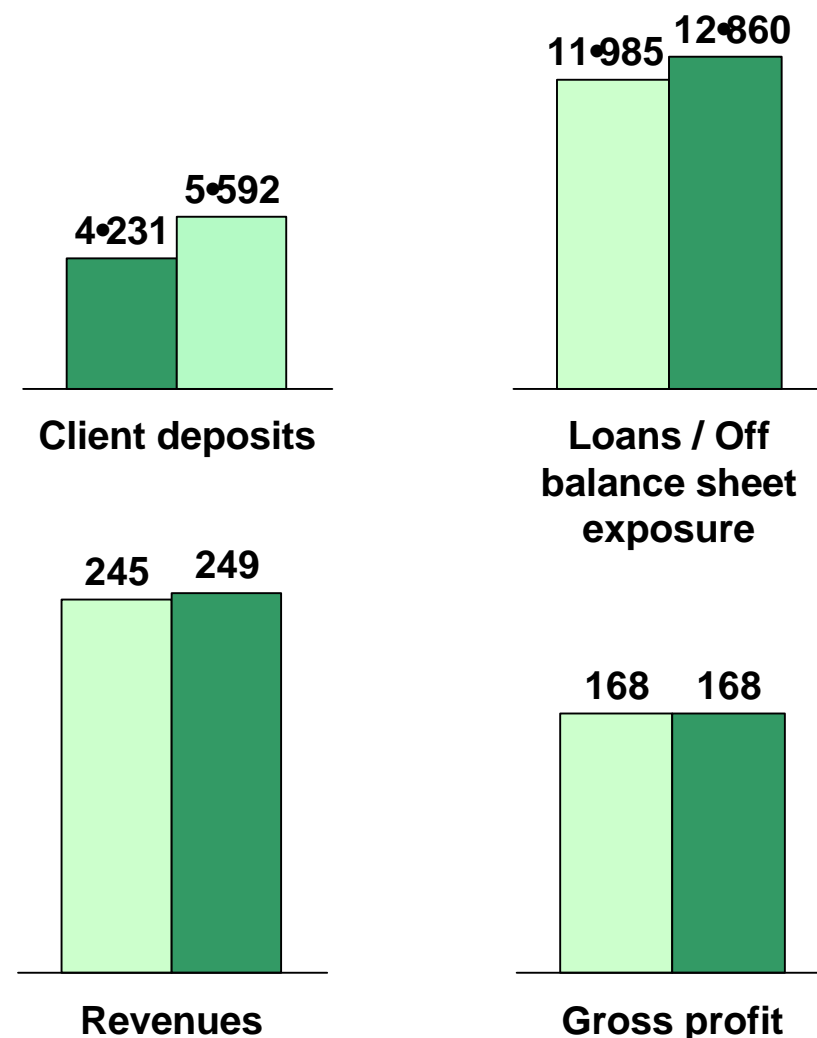
2006 2007



- CHF 875 mn increase in loans and off balance sheet exposure
  - SME +0.6%
  - Large corporates +7.6%
  - Trade finance +35.9%
- Significant rise in client deposits in all business areas (+1'361 mn, +32%)
- Product mix optimization for the SME segment (SME plain vanilla internet based loans, Corporate Libor Account)
- Continued pressure on commercial credit margins
- Watchful risk management control : provisioning needs remain at single digit levels, below CHF 10 mn

CHF mn (rounded) <sup>1</sup>

2006 2007

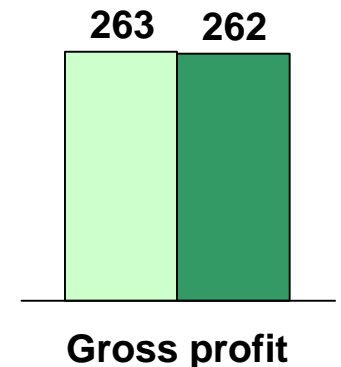
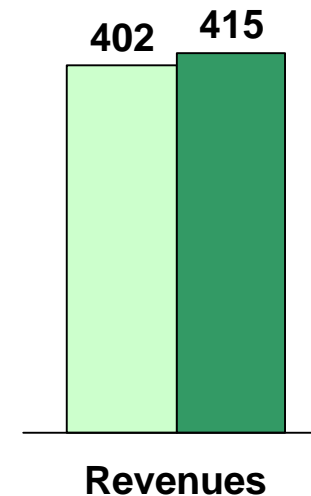
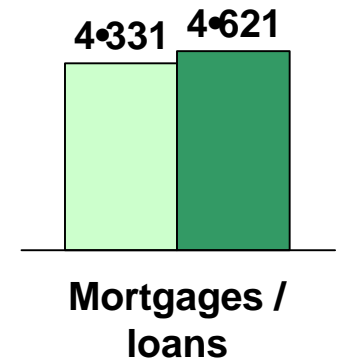
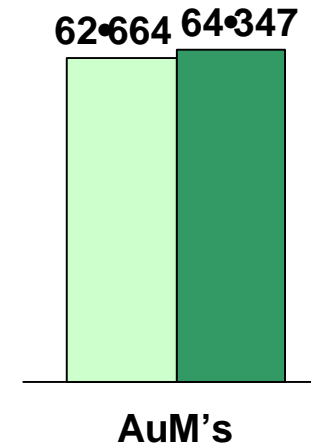


<sup>1</sup> 2006 figures were adjusted as a result of the transfer of a Private equity activity of the Corporate banking sector to the Corporate Center

- No subprime exposure for the Bank or its client base
- Very good performance of its investment strategy in very difficult financial markets
- Net New Money increase of CHF 753 mn driven by both institutional and private banking activity
- Cooperation in its hedge fund business with a respected alternative fund management company, Gottex
- Improved results at Piguet SA (net profit +46%)
- Intensive marketing efforts, in particular with the launch of a new advertising campaign

CHF mn (rounded)

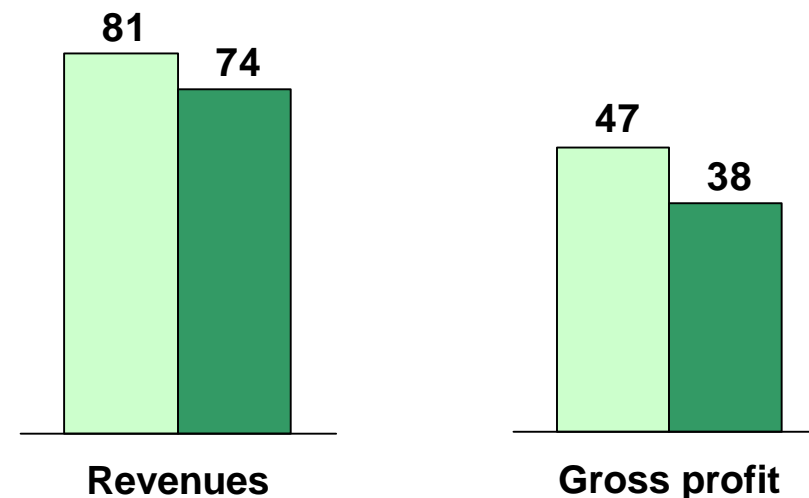
2006 2007



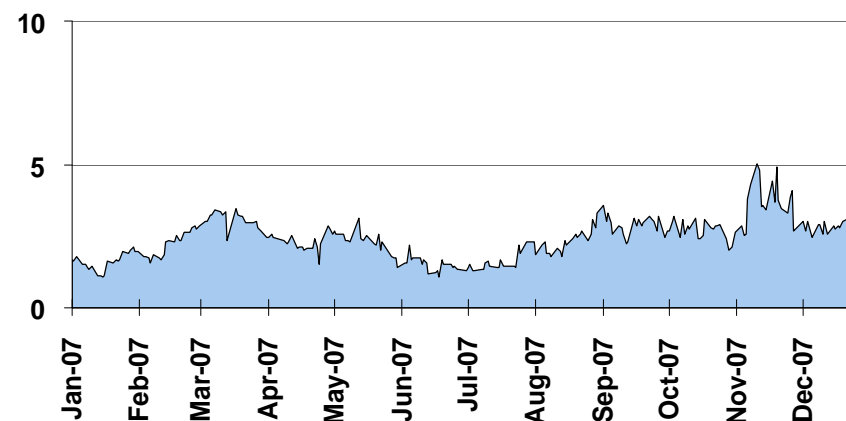
- Rise in structured products in circulation (CHF +228 mn to CHF 1'426 mn). In 2007, BCV issued 310 structured products (+24%)
- Trading portfolios are invested in neither subprime nor structured credit products
- Fall in revenues and gross profit attributable to difficult financial markets :
  - Lower level of activity in interest and bond markets
  - Lower revenues from Swiss stock market derivatives
  - Increased demand in structured products, currency and depositary banking activities in a favorable market
- Slightly increased VAR (approximately CHF 4 mn by year end) as a result of higher market volatilities

CHF mn (rounded) <sup>1</sup>

2006 2007



Trend in VaR Trading (99%, 1 D.)



<sup>1</sup> 2006 figures were adjusted as a result of the transfer of the Depositary banking activity of the Corporate center to Trading

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# Changes in accounting presentation standards

## Profit & loss account

- **All revenues and fees from commissions** directly linked to trading operations are shown under "Trading revenues"
- No impact on gross profit

## Balance sheet

- **Netting of replacement values**
- As of 31.12.2006 the total balance sheet sum of CHF 36.5 bn (as published last year) is reduced down to CHF 33.0 bn (newly adjusted figures)

In order to allow for comparisons, 2006 figures were adjusted

## Key figures

CHF mn (rounded)

|  | 2006            | 2007            | Variation    |
|--|-----------------|-----------------|--------------|
| <b>Total revenues</b>                  | <b>1'101</b>    | <b>1'088</b>    | <b>-1%</b>   |
| Excl. Unicible                         | 1'002           | 1'043           | +4%          |
| <b>Gross profit</b>                    | <b>536</b>      | <b>529</b>      | <b>-1%</b>   |
| Excl. Unicible                         | 504             | 519             | +3%          |
| <b>Net profit</b>                      | <b>534</b>      | <b>477</b>      | <b>-11%</b>  |
| (before minority interests )           |                 |                 |              |
|  | <b>31.12.06</b> | <b>31.12.07</b> |              |
| <b>Total balance sheet<sup>1</sup></b> | <b>33'031</b>   | <b>35'337</b>   | <b>+7.0%</b> |
| <b>AuM's</b>                           | <b>80'775</b>   | <b>84'349</b>   | <b>+4.4%</b> |

<sup>1</sup> Adjusted due to accounting changes introduced in 2007



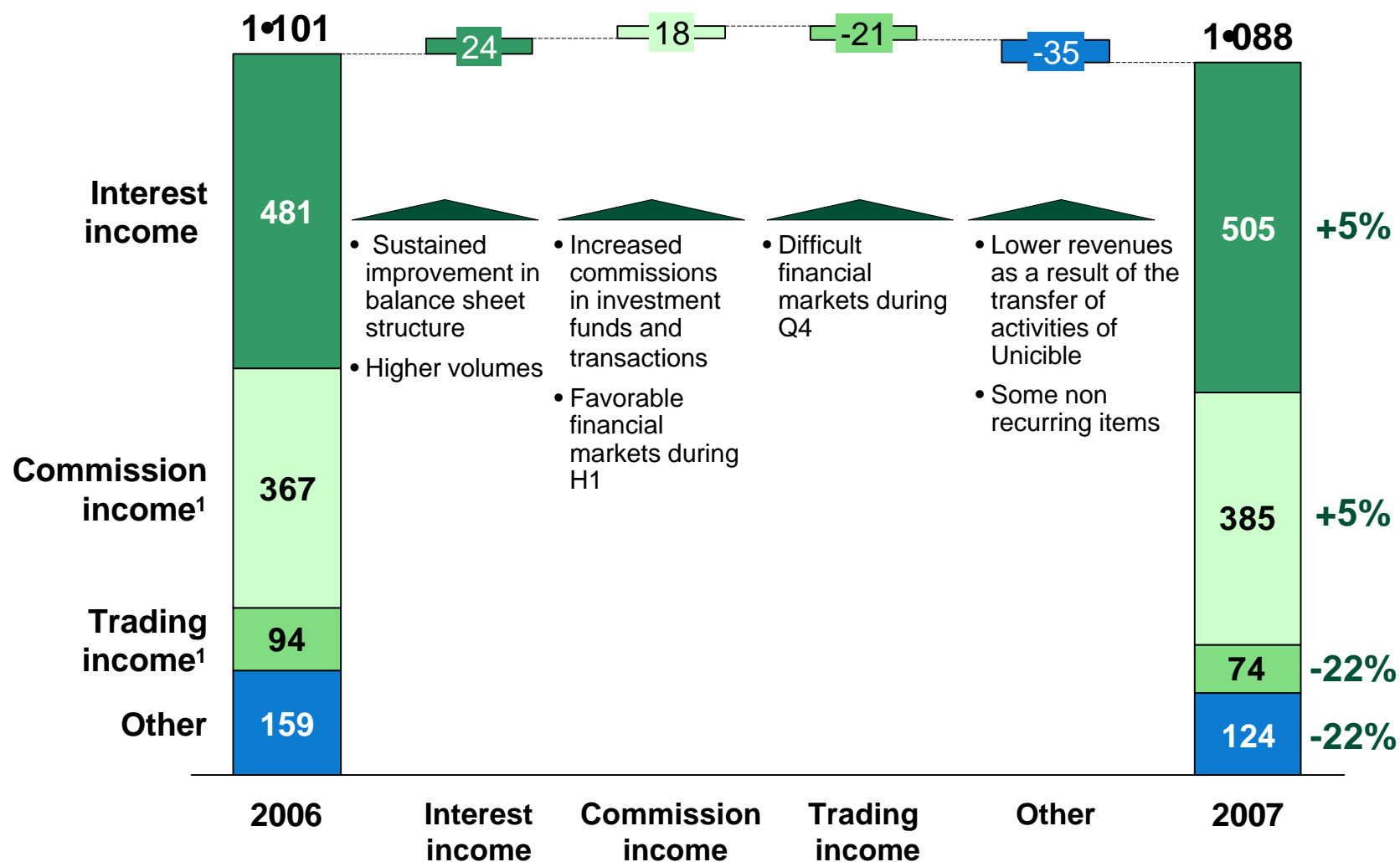
# Profit and loss account in 2007

| CHF mn (rounded)  | 2006           | 2007           | Variation  |             | Variation<br>Like-for-like |
|---|----------------|----------------|------------|-------------|----------------------------|
| Total revenues  | 1'101          | 1'088          | -13        | -1%         | +4%                        |
| Operational expenses  | -565           | -559           | -6         | -1%         | +5%                        |
| <b>Gross profit</b>   | <b>536</b>     | <b>529</b>     | <b>-7</b>  | <b>-1%</b>  | <b>+3%</b>                 |
| Depreciations   | -91            | -85            | -6         | -6%         | 0%                         |
| Value adjustments,<br>provisions, losses                                    | -8             | -10            | +2         | +25%        | +24%                       |
| Extraordinary income  | 244            | 283            | +39        | +16%        | +16%                       |
| Extraordinary expenses<br>(of which allocation to general<br>banking risks) | -124<br>(-122) | -141<br>(-140) | +17        | +14%        | +13%                       |
| Taxes   | -23            | -99            | +76        | +322%       | +452%                      |
| <b>Net profit</b><br>(before minority interests.)                           | <b>534</b>     | <b>477</b>     | <b>-57</b> | <b>-11%</b> | <b>-8%</b>                 |

<sup>1</sup> Excl. transfer of Unicable activities

# Excl. Unicable, Group revenues were up 4%

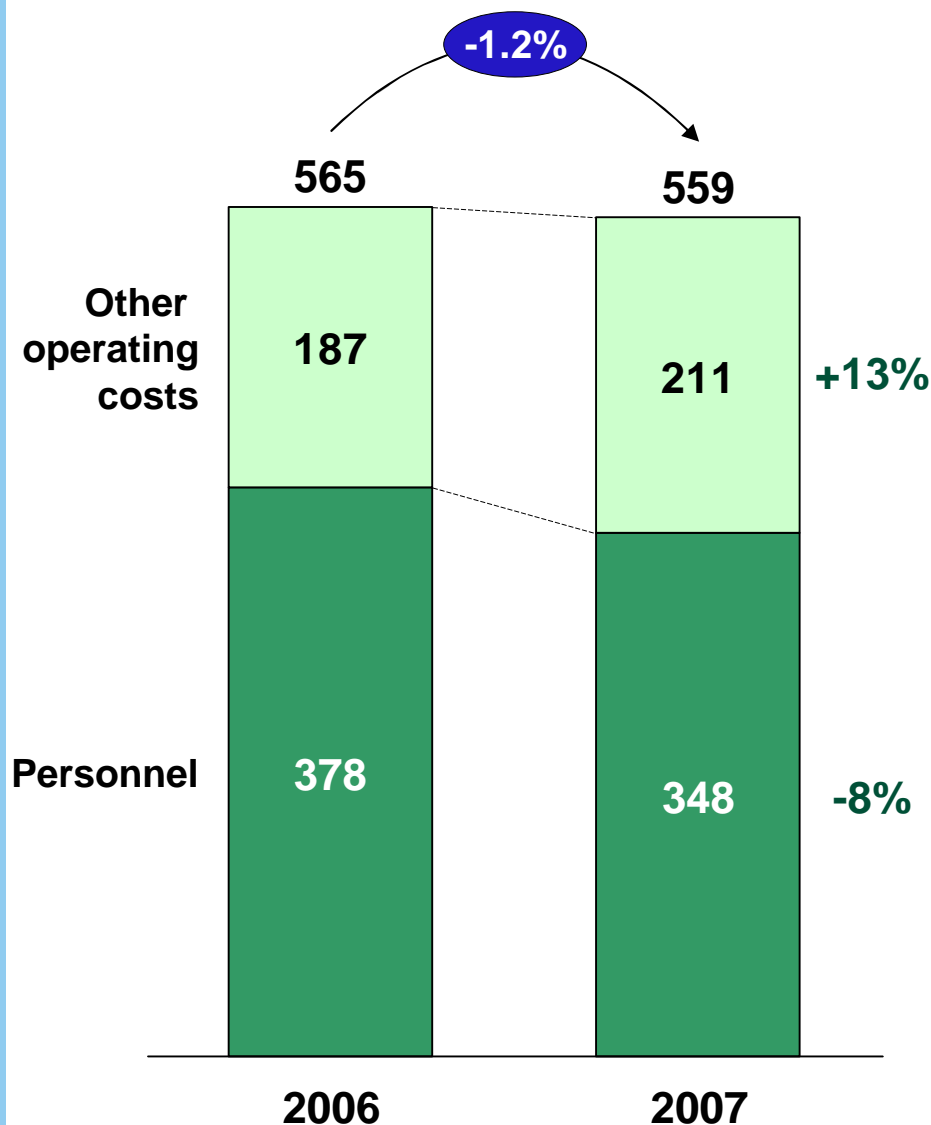
CHF mn (rounded)



<sup>1</sup> Adjustments as a result of accounting changes in 2007

# Trends in operating costs

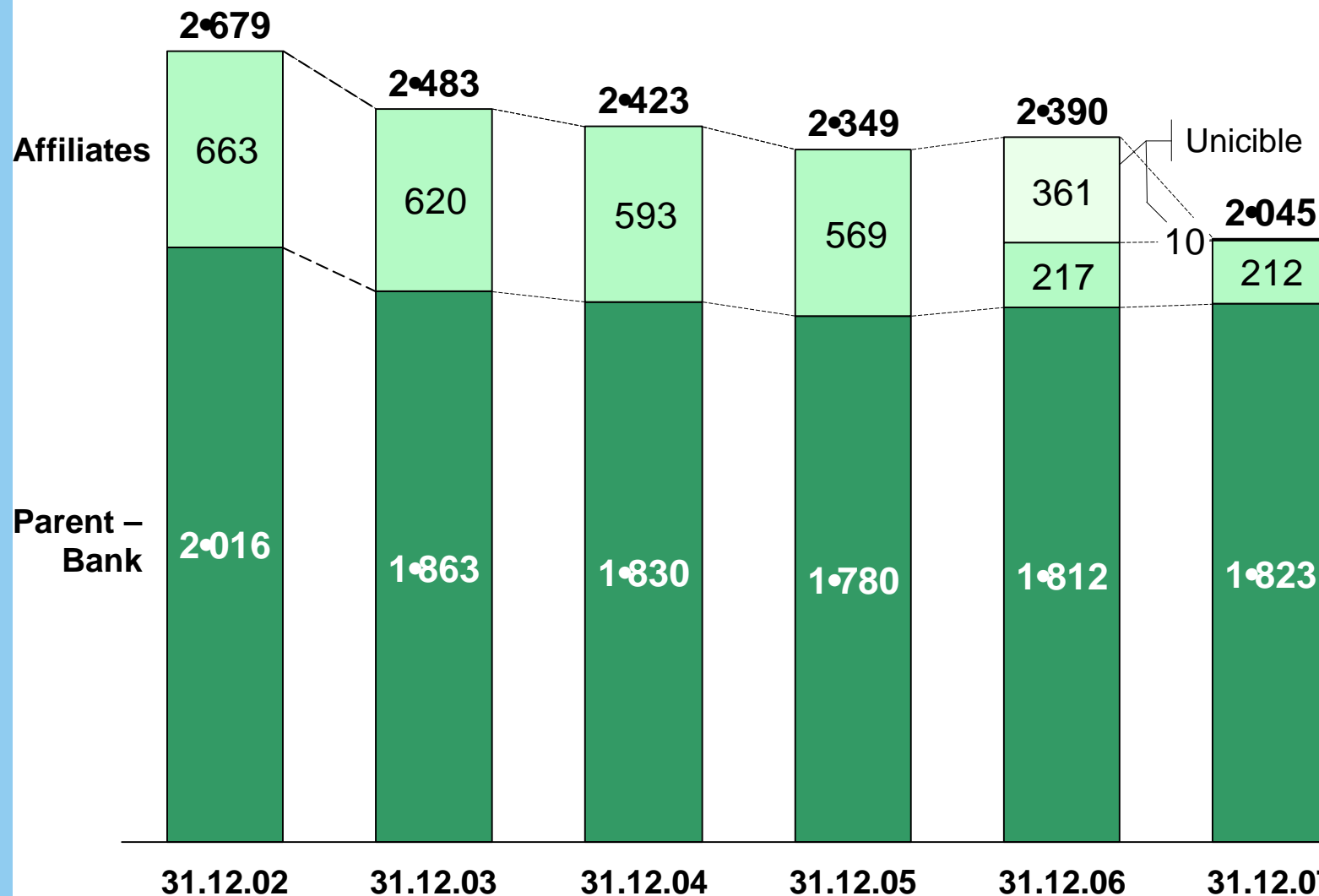
CHF mn (rounded)



- Overall, slightly lower operating costs, reduced by the transfer of Unicable activities and increased by higher business volumes and investments in IT and in the project CroisSens
- Excl. Unicable, operating costs were up 5%
- Change in costs structure between personnel and other operating costs due to the transfer of IT services
- Personnel costs under control : +1% excl. Unicable

# Decline in staff numbers: transfer of Unicable employees to IBM (CH)

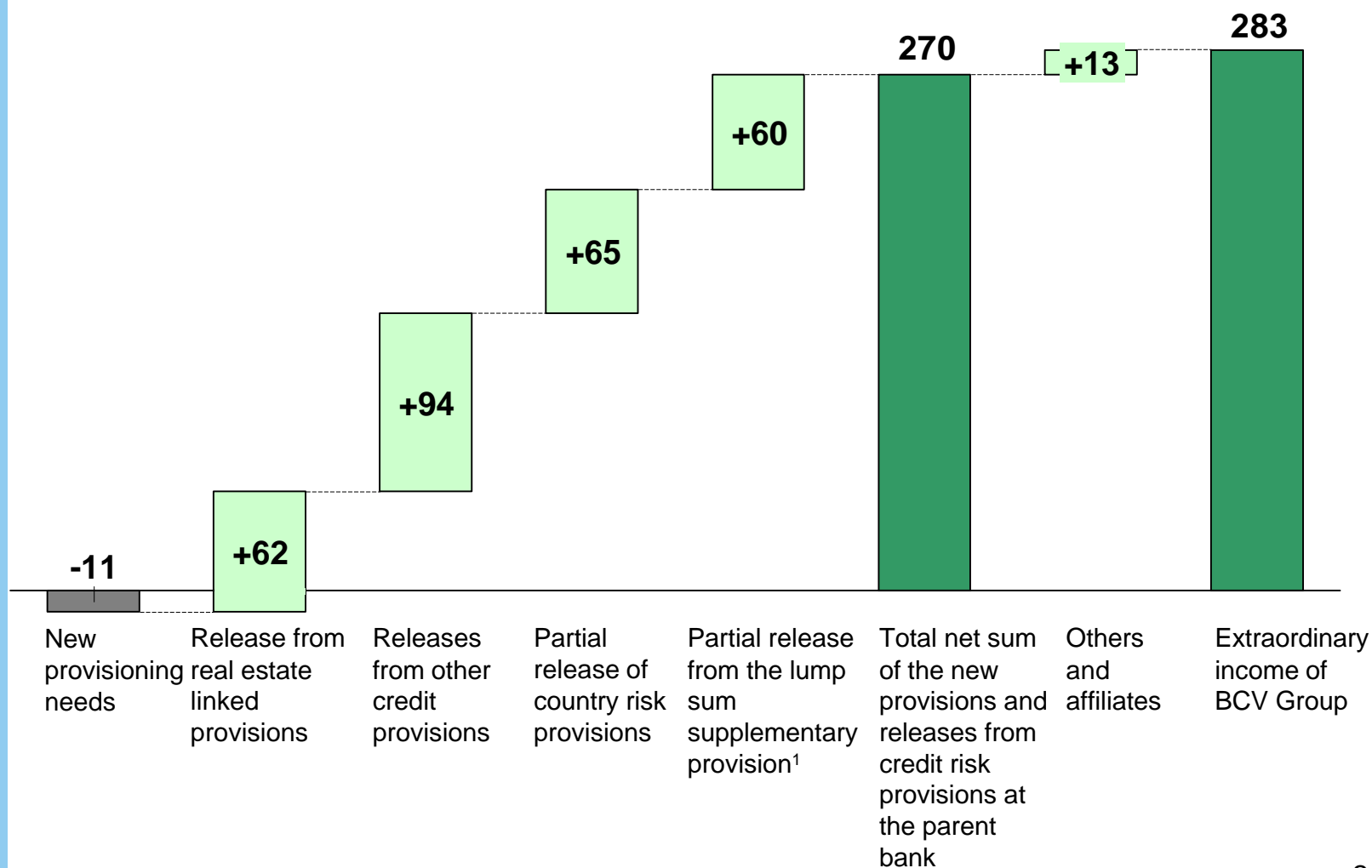
Full time equivalents



# Extraordinary income generated by provision releases

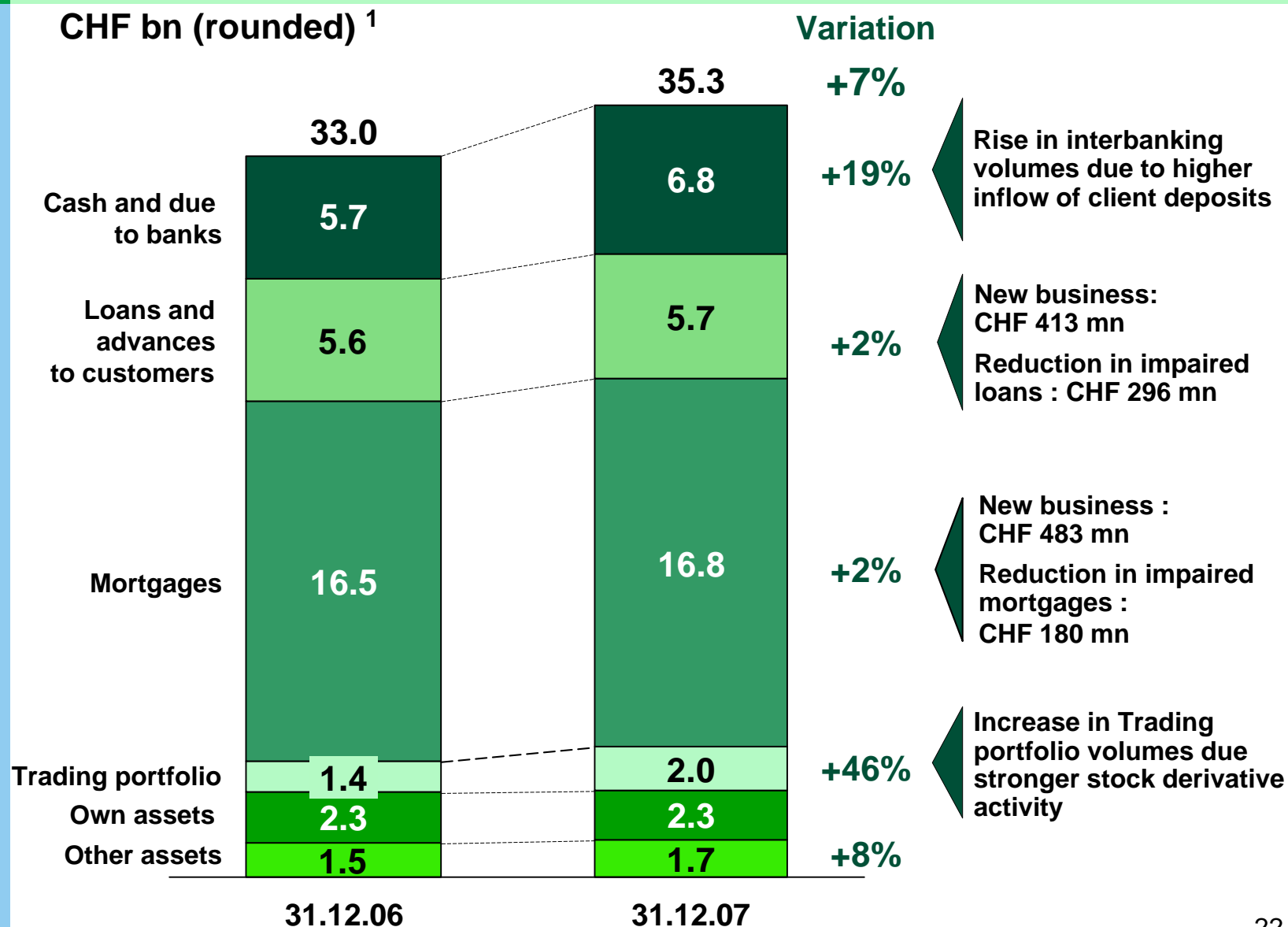
Breakdown in extraordinary income in 2007, CHF mn

**ESTIMATE**



<sup>1</sup> Supplementary provisioning according to the SFBC rules

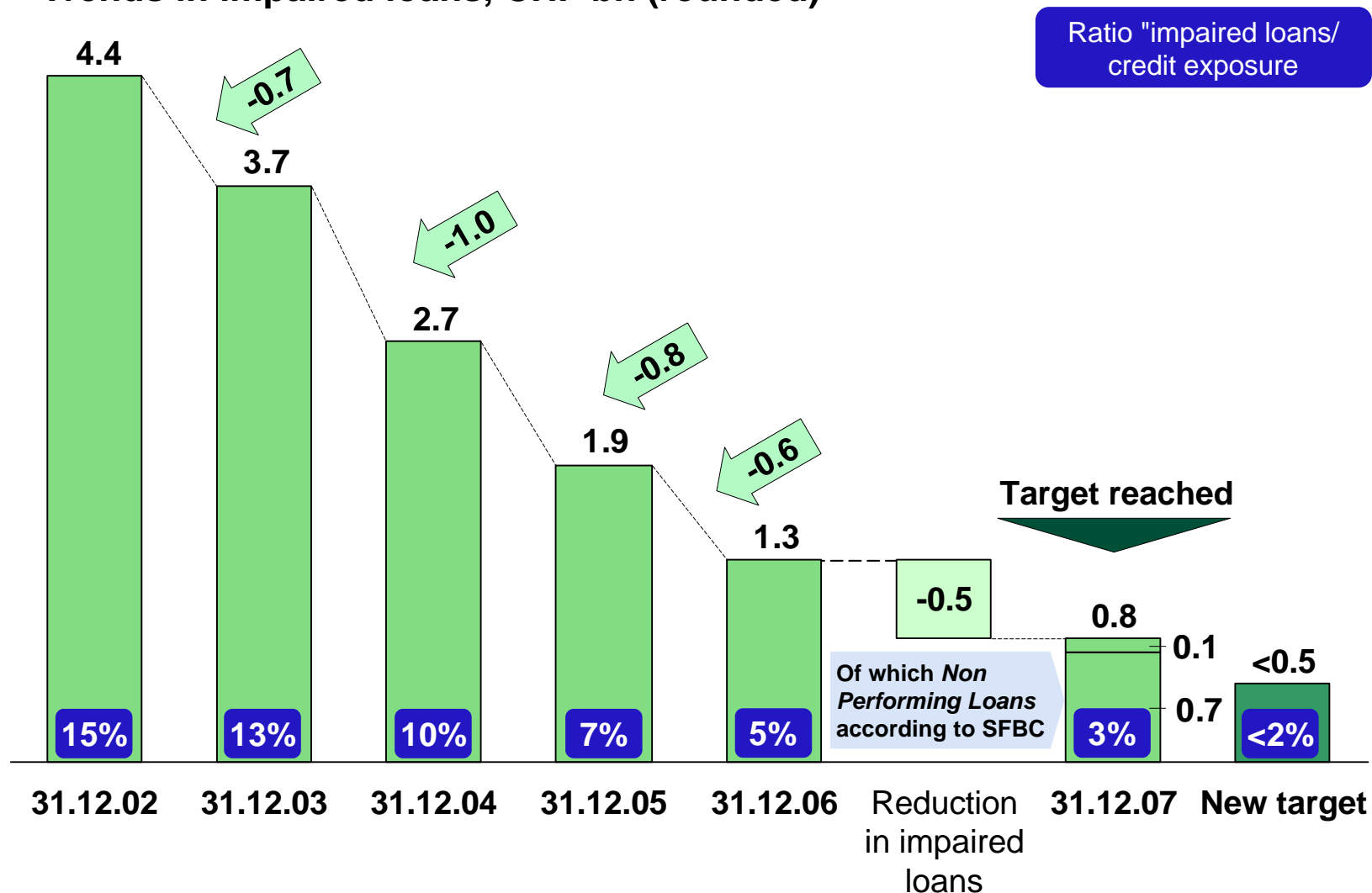
# Trends in the balance sheet : assets



<sup>1</sup> Adjustments as a result of accounting changes in 2007

# Volumes of impaired loans further reduced but at a lower pace

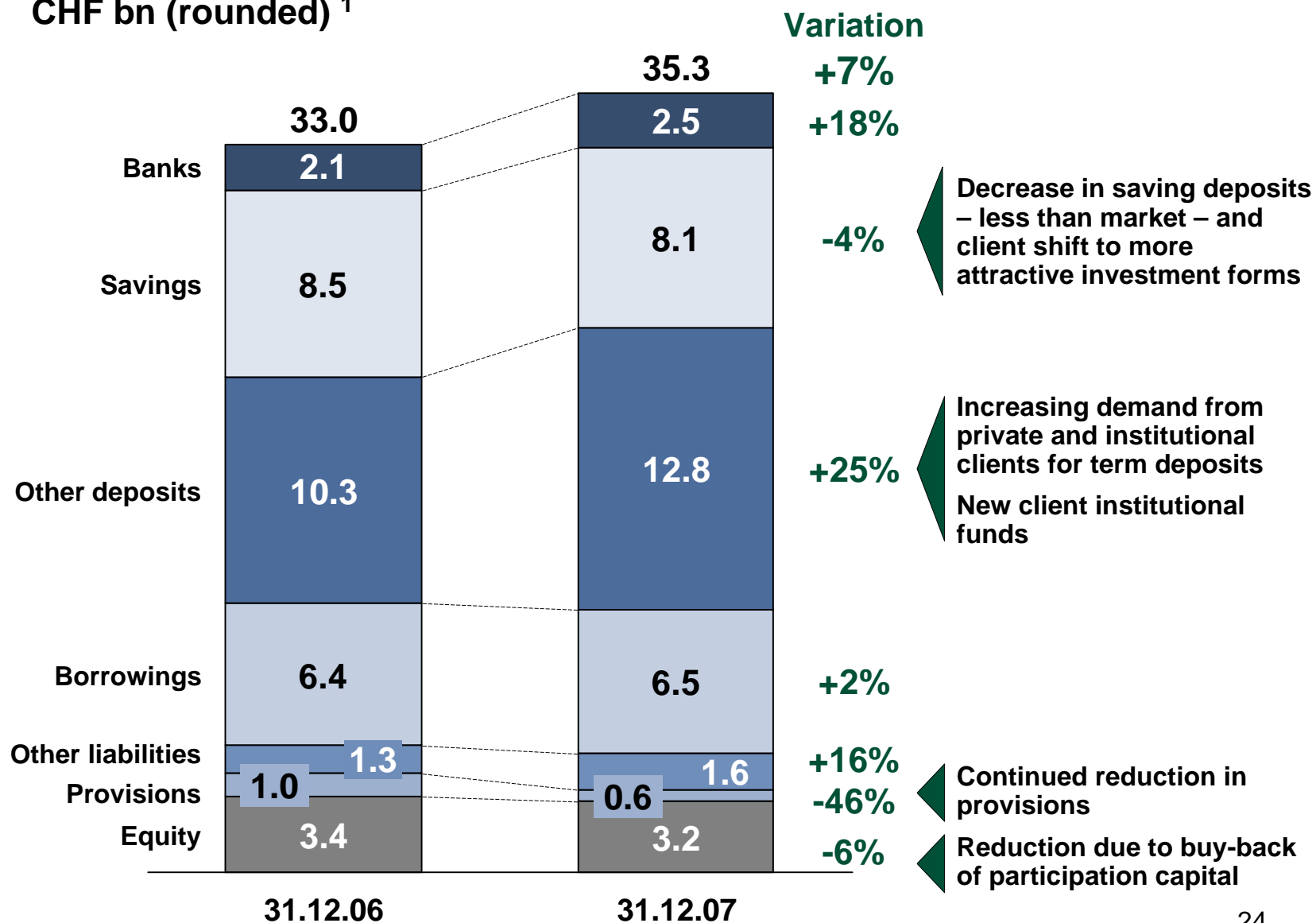
Trends in impaired loans, CHF bn (rounded)<sup>1</sup>



<sup>1</sup>According to SFBC rules

# Trends in the balance sheet : liabilities

CHF bn (rounded) <sup>1</sup>

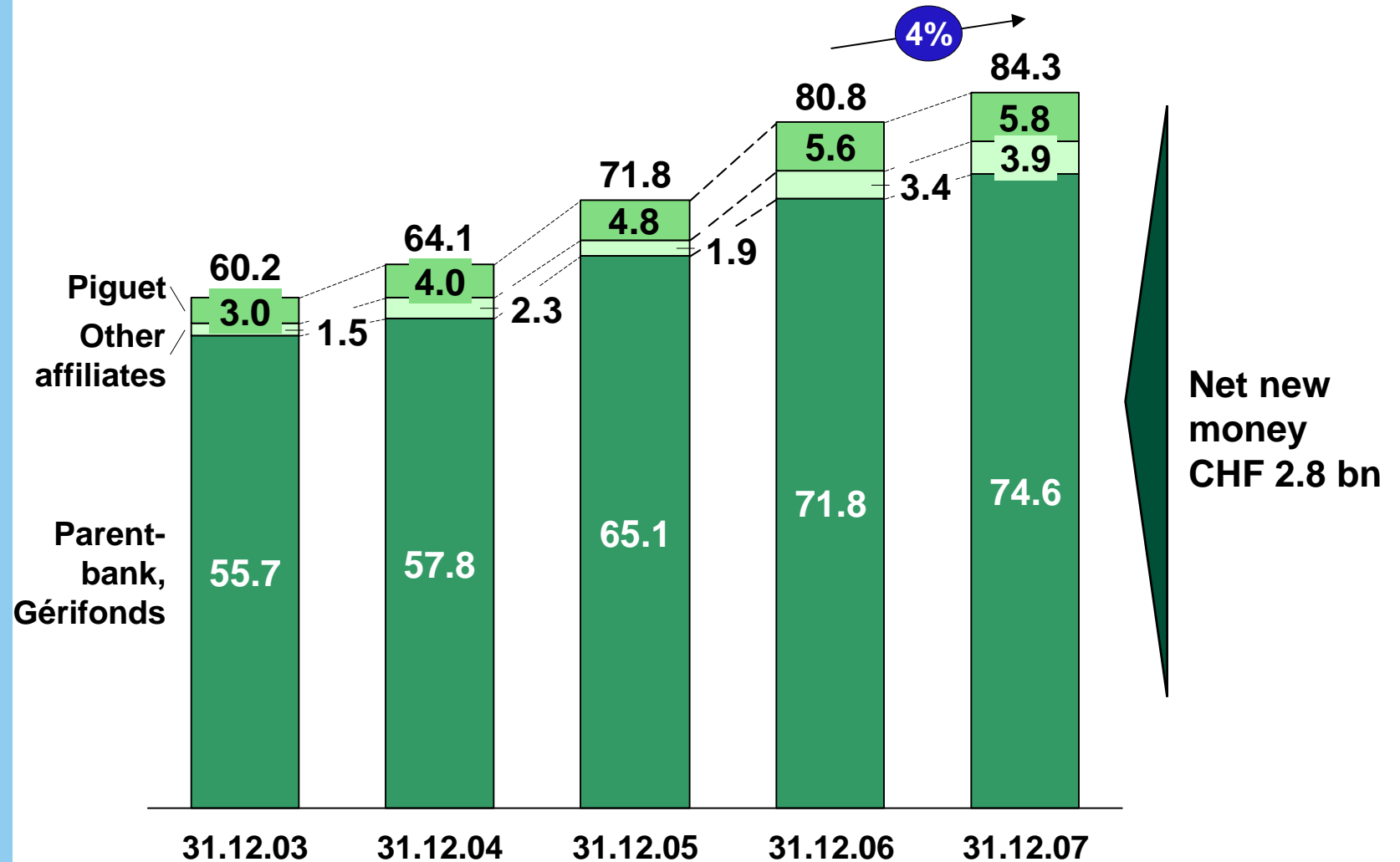


<sup>1</sup> Adjustments as a result of accounting changes in 2007



# Increase in assets under management

CHF bn (rounded)



## Business sectors results vary in a more difficult environment

CHF mn (rounded)

|                   | Gross profit     |      |           | Net profit      |      |           |
|-------------------|------------------|------|-----------|-----------------|------|-----------|
|                   | 2006             | 2007 | Variation | 2006            | 2007 | Variation |
| Retail banking    | 98               | 92   | -6%       | 23              | 19   | -16%      |
| Corporate banking | 168 <sup>1</sup> | 168  | 0%        | 65 <sup>1</sup> | 67   | +2%       |
| Wealth management | 263              | 262  | 0%        | 147             | 148  | +1%       |
| Trading           | 47 <sup>2</sup>  | 38   | -19%      | 25 <sup>2</sup> | 21   | -18%      |

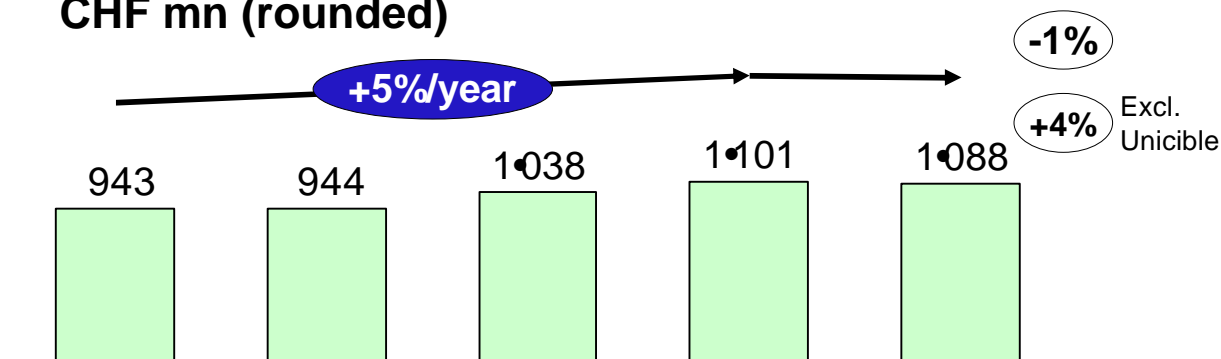
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<sup>2</sup> 2006 figures were adjusted as a result of the transfer of the Depositary banking activity of the Corporate center to Trading

# Trend in revenues, gross and net profit over the last 5 years

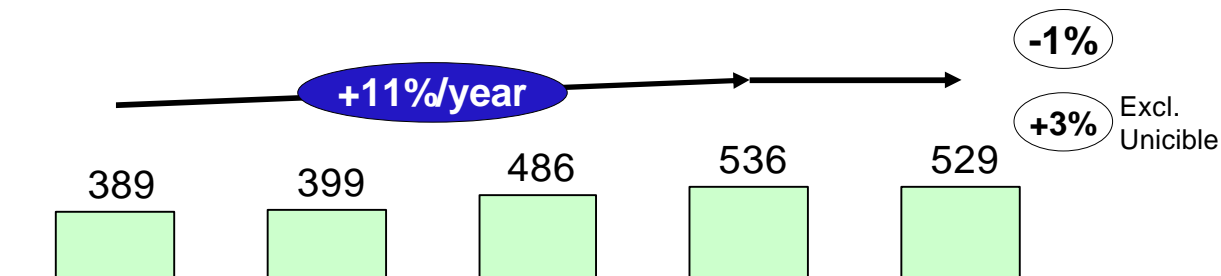
CHF mn (rounded)

**Total revenues**



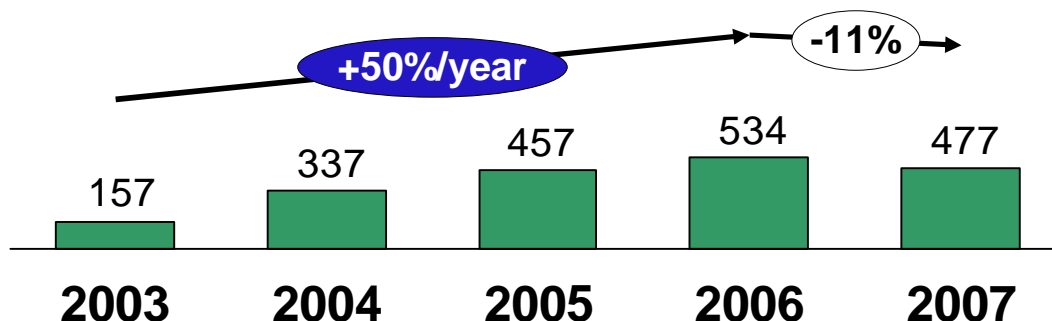
Sustained increase in revenues whilst improving the Group's risk profile

**Gross profit**



- Significant operational improvement
- Stabilization trend

**Net profit<sup>1</sup>**



Net profit still influenced by both non recurring elements and reduced tax levels

<sup>1</sup> Before minority interests

# Sustained improvement of main key ratios

|                                     |   | 2003  | 2004  | 2005  | 2006  | 2007  |
|-------------------------------------|---|-------|-------|-------|-------|-------|
| Quality and balance sheet structure | Impaired loans / credit exposure  | 13%   | 10%   | 7%    | 5%    | 3%    |
|                                     | Client deposits / Loans to clients  | 74%   | 78%   | 83%   | 85%   | 93%   |
|                                     | Net interest margin   | 1.23% | 1.29% | 1.40% | 1.39% | 1.53% |
|                                     | <i>With new accounting definition in 2007 (netting of replacement values)</i> |       |       |       |       | 1.55% |
| Equity                              | Equity ratio SFBC   | 156%  | 185%  | 196%  | 199%  | 179%  |
|                                     | Total capital ratio (BRI)   | 15.1% | 17.4% | 18.5% | 18.5% | 16.3% |
| Productivity                        | Cost/income (Excl. goodwill amort.)   | 71%   | 67%   | 62%   | 59%   | 59%   |
| Financial performance               | ROE (Net profit / average equity)   | 6.5%  | 12.4% | 14.9% | 16.0% | 14.3% |

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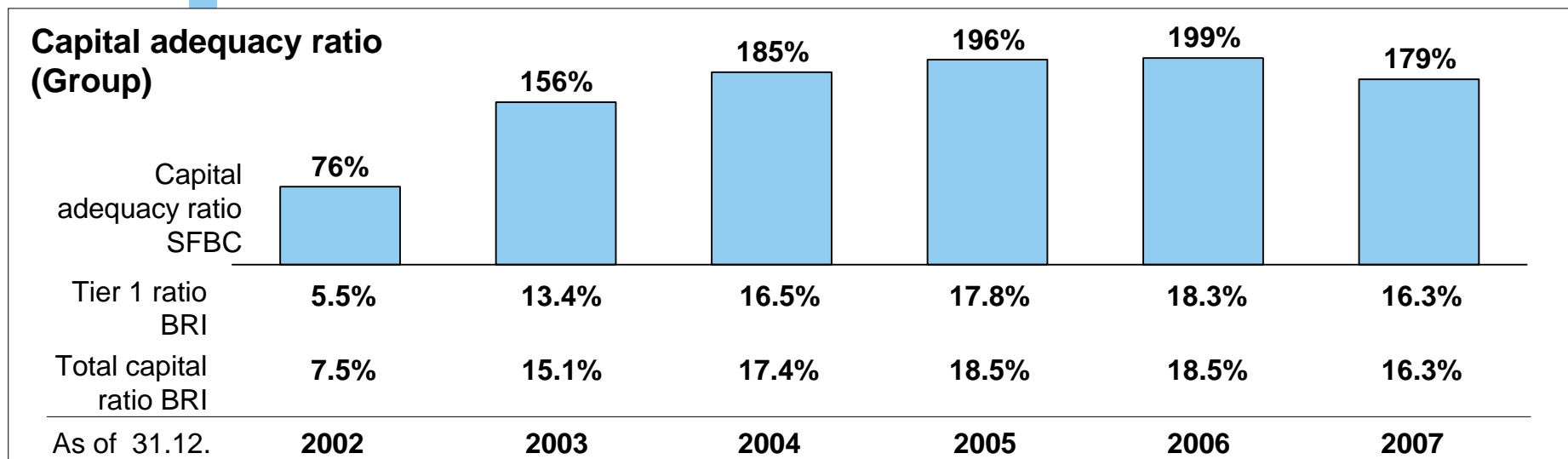
## Key points on the financial strategy

**Strategy on shareholder's equity**

**Dividend policy**

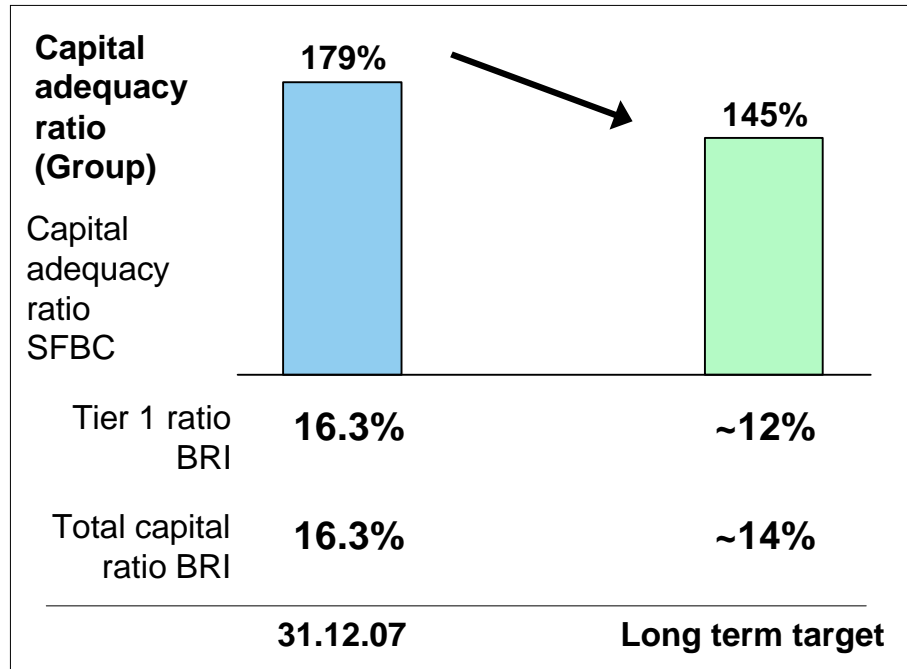
**Financial targets**

## Trend in equity levels 2002 - 2007



- Continued rise in the capital adequacy ratio due to :
  - Very good financial results, influenced by non recurring elements
  - sustained improvement in the Group's risk profile (strategic realignment and decrease in impaired loans)
- High equity levels were maintained in light of the important levels in impaired loans
- Decrease in the capital adequacy ratio in 2007 due to the last buy-back of participation capital for CHF 734 mn

## Over time the Group aims for a capital adequacy ratio (SFBC) of 145%<sup>1</sup>



- Improved risk profile
- Impaired loans level below 3% of total credit exposure
- Sustainable net profit levels thanks to operational improvements

BCV's strategy in the long term is to run the business with optimized equity levels in adequacy with its low risk profile

<sup>1</sup> 125% in core equity and 20% in supplementary capital at Group level



## Strategy on shareholder's equity (1/2)

### Cashflows to shareholders

**BCV intends to optimize its equity base by distributing equity which is not deemed necessary for the Group's business development**

### Internal growth

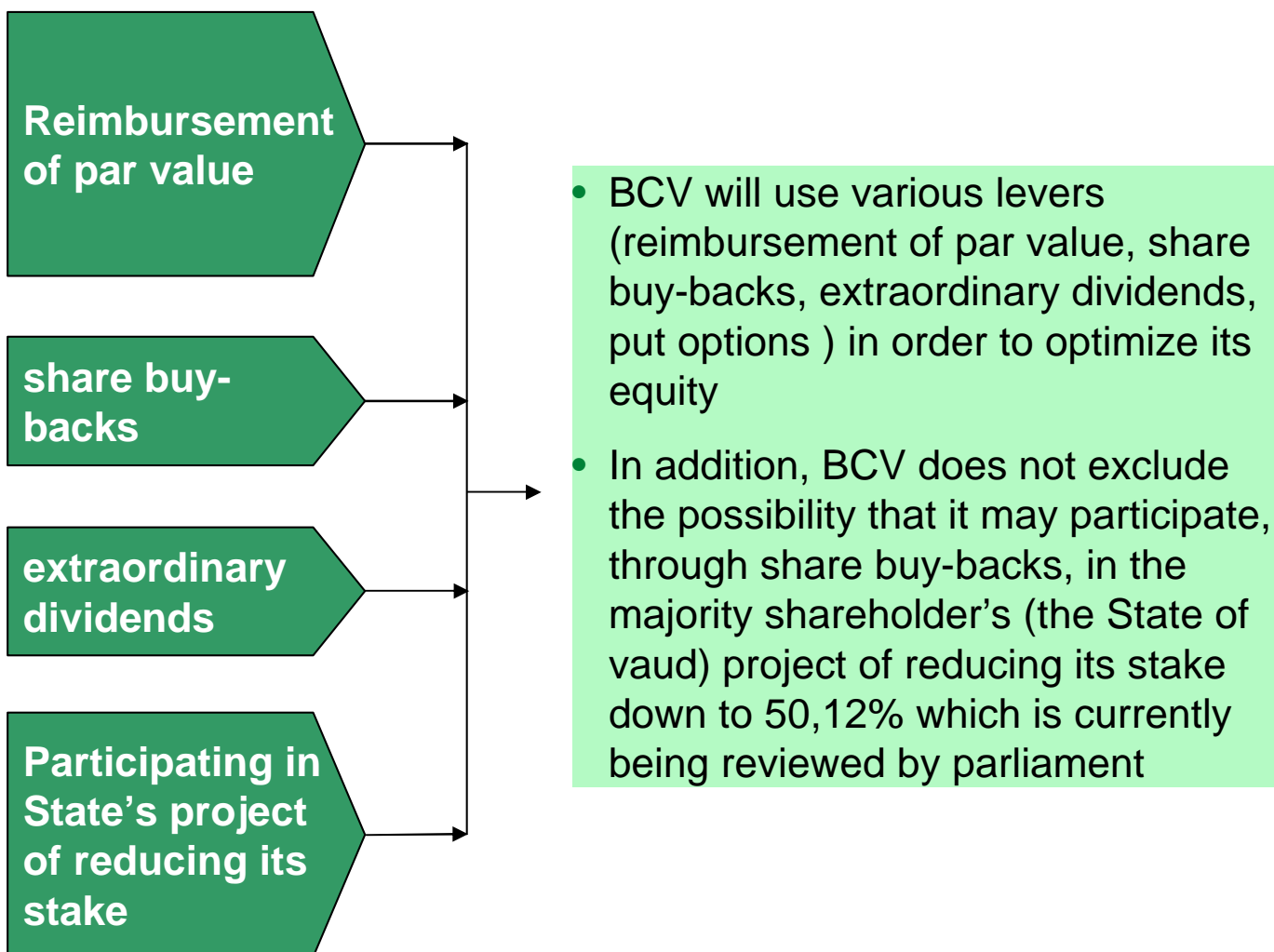
Recurring net profits amply sufficient to finance the Group's internal growth

### External growth

- As things stand, no opportunities for external growth
- As a matter of policy, the Group stays open to future possibilities regarding external growth as long as the projects will create shareholder value and meet the Group's strategy requirements

## Strategy on shareholder's equity (2/2)

The goal is to optimize the Group's capital as soon as possible (~ 3 - 4 years) in adequacy with its financial strength



## The rationale :

- The participation capital was entirely bought back (until now one of the main priorities)
- End of the priority dividend paid on participation capital
- Stable bottom line and improved risk profile
- Group's intention to optimize the relation between it's cash flow generation and it's dividend policy

• BCV aims to significantly increase dividend levels

• **BCV aims long term for a payout ratio between 60-80%**

# Key ratios and new financial targets

| GROUP                 |   | Targets today  |   | New targets |  |
|-----------------------|---|--|---|-------------|--|
| Equity                | Capital adequacy ratio                            | <div>Stated goal was to maintain comfortable equity levels in light of the important levels of impaired loans</div>        |   | 145%        | <ul style="list-style-type: none"> <li>Adapting the Group's equity levels to it's risk profile</li> </ul>  |
|                       | Tier 1 capital ratio (BRI)                        |  |   | ~12%        |  |
|                       | Total capital ratio (BRI)                         |  |   | ~14%        |  |
| Dividend payout ratio | (on the net profit, excl. extraordinary elements) | <div>No targets ; priority was given to the buy-back of participation capital and the payment of preferred dividends</div> |   | 60-80%      | <ul style="list-style-type: none"> <li>Increasing significantly the payout ratio</li> </ul>  |
| Cost/income           | Cost/ Income (Excl. goodwill amort.)              | 60-63%   | ↑ | 57-59%      | <ul style="list-style-type: none"> <li>Aims to keep tight cost controls despite strategic investments</li> </ul>   |
| ROE                   | Net profit / average equity                       | • 12%  | ↓ | 13-14%      | <ul style="list-style-type: none"> <li>This ratio will be influenced by the expected drop in extraordinary gains and the speed of the equity optimization process</li> </ul> |

## First effects from the new financial strategy

### Significant increase in ordinary dividends

Proposal to double the level of ordinary dividends from CHF 7 to CHF 14 per reg. share in order to reflect the Group's willingness to reach progressively the desired dividend payout levels

### Reimbursement of more than half of the par value

Proposal for supplementary distribution by reimbursing CHF 32.50 of par value per reg. share (from CHF 62.50 to CHF 30)

# Proposal of the board for the upcoming 2008 AGM

**Proposed dividend of  
CHF 14.00 per reg. share, + 100%**  
(2006: CHF 7.00)

**120 mn**

**Proposed reimbursement of par  
value for CHF 32.50 per reg.  
share**

(Par value from CHF 62.50 to  
CHF 30)

**280 mn**

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**In total CHF 46.50 per share**

(Number of outstanding reg.  
shares : 8 606 190 )

**400 mn**

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## For 2008, the Group will pursue its current business strategy

### Developing the core business

- Continuing to improve core businesses through the project CroisSens
- Selective growth strategy in specific areas (trade finance, structured products, asset management in Switzerland)
- Optimizing the risk/return of Trading activities (reduction of risk exposure to equity derivatives activities)

### Growth

- Growth target in line with the market, or 3-5% in revenues and 4-7% in gross profit terms
- 2008 growth will depend on prevailing market conditions

### Impaired loans

- Pursuit of impaired loans reductions with an end year 2008 target of less than CHF 500 mn

### Strategic initiatives

- Ongoing implementation of joint venture in IT and Back-office operations with ZKB
- Finalization of Basel II project (Target : approval of IRB-F approach by end 2009)



## Outlook in 2008

- Difficult and uncertain financial markets
- Strong and expected drop in extraordinary gains
- Full tax charge going forward

**Gross profit similar to 2007**

**Reduction in net profit level**

## Financial calendar 2008

- **April 24** AGM
- **May 20** Q1 results
- **August 19** H1 results
- **November 11** 9 months results

# Changes in accounting principles

## P&L

Beginning with the 2007 reporting period, commission income generated by and placement fees ("retrocessions") charged to BCV's issuance activities are netted and recognized under "Trading income". Previously, these items had been booked as income and expense, respectively, under the heading "Fee and commission income". In addition, commission expenses directly related to nostro trading transactions are henceforth recognized under "Trading income". Previously, these expenses had also been booked under the heading "Fee and commission income". The new accounting treatments of these items are in line with applicable SFBC financial reporting standards.

To facilitate like-for-like comparisons, these two items have been reclassified in the 2006 statements provided above. Following this operation, which involves an amount of CHF 8.4m for 2006, "Fee and commission income" has risen from CHF 358.4m (published) to CHF 366.8m (adjusted), while "Trading income" has declined from CHF 102.8m to CHF 94.4m. This reclassification has no effect on gross profit at 31 December 2006.

## Balance sheet

Following changes to the directives of the Swiss Federal Banking Commission (SFBC directives), taking effect on 1 January 2007, computer programs are no longer carried under "Intangible assets". They are now carried under "Tangible fixed assets".

Beginning with the 2007 reporting period, positive and negative replacement values of derivative financial instruments have been netted. As a result of this accounting treatment, which is in line with the SFBC directives, "Other assets" and "Other liabilities" declined by CHF 3.2bn at 31 December 2007 and by CHF 3.5bn at 31 December 2006.

To facilitate like-for-like comparisons, the items "Tangible fixed assets", "Intangible assets", "Other assets" and "Other liabilities" in the 2006 financial statements have been adjusted. Consequently, total assets at 31 December 2006 decreased from CHF 36.5bn (published) to CHF 33.0bn (adjusted).