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# **Banque Cantonale Vaudoise**

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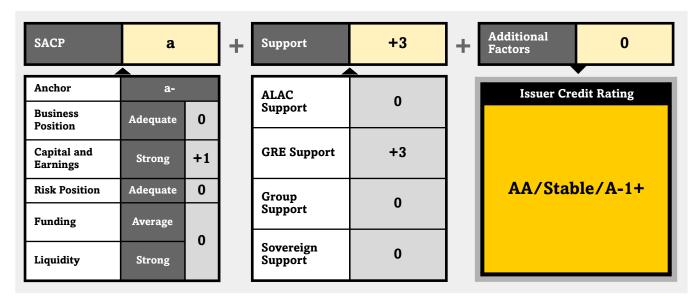
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# **Banque Cantonale Vaudoise**



### **Major Rating Factors**

Strengths:	Weaknesses:
<ul> <li>Very high likelihood of support from the Swiss Canton of Vaud in the event of stress.</li> <li>Good franchise in Vaud's resilient economy.</li> <li>More diverse business model than those of traditional Swiss cantonal banks.</li> <li>Strong liquidity, although the customer deposit base would likely not be immune to a higher interest-rate</li> </ul>	<ul> <li>Persistent pressure on revenues from the low interest rate environment.</li> <li>High exposure to the real estate market in the Canton of Vaud.</li> <li>Presence in the high-risk, low-granularity trade finance business.</li> </ul>

#### **Outlook: Stable**

environment.

S&P Global Ratings' outlook on Switzerland-based Banque Cantonale Vaudoise (BCV) is stable, reflecting our view of a very high likelihood of support for BCV from the Swiss Canton of Vaud (AAA/Stable/--), in the event of financial stress.

Even if BCV's credit quality changed to the extent that we revised the bank's stand-alone credit profile (SACP) downward or upward by one notch, we would not revise our long-term rating on the bank, all else being equal. This is because, given our 'AAA' rating on the Canton of Vaud, any one-notch revision of the SACP would be off-set by an opposite change in the uplift we attribute for extraordinary government support. All else being equal, a two-notch change in BCV's SACP, upward or downward, would result in a one-notch change (in the same direction) of the issuer credit rating, but we do not consider this likely in the next two years.

### Rationale

The rating on BCV reflects the bank's 'a-' anchor, adequate business position, strong capital and earnings, adequate risk position, average funding, and strong liquidity. The SACP is 'a'.

#### Anchor: 'a-' for Swiss banks

Our criteria use our Banking Industry Country Risk Assessment (BICRA) economic risk and industry risk scores to determine a bank's anchor stand-alone credit profile (SACP), the starting point in assigning an issuer credit rating (ICR). Our anchor for a bank operating mainly in Switzerland is 'a-'. We view the trends for both economic and industry risk as stable.

Our economic risk score of '2' for Switzerland is supported by the country's highly diversified and competitive economy, very high household income levels, and banks' prudent loan underwriting standards. However, it also reflects that risks remain, owing to the cumulative rise in Swiss house prices and domestic lending over past several years. Although these imbalances are still low in a global context, they have also led the regulator to enact macroprudential measures to rein in robust growth in mortgage indebtedness. We recognize that house price and lending growth have cooled since the beginning of 2014. However, in our view, house prices and household indebtedness remain historically high, in particular when considering the low rate of home ownership in Switzerland. The very high mortgage debt level is mitigated by the large amount of financial assets, including pensions, held by households in Switzerland. Our assessment of the weighted economic risk score for BCV rounds to '2', given its predominant exposure to Switzerland.

Our industry risk score of '2' primarily reflects the banking sector stability and a relatively high share of deposit funding. Banks' net interest margins continue to decline gradually, given the pressure on deposit margins from the negative yield environment. This is partly offset, however, by higher margins on lending products, fee income from investment advisory-related activities, and cost management. As a result, banks are still able to generate returns on core banking products that are adequate to meet their cost of capital. Moreover, in our view, the Swiss regulator's regulatory initiatives are more stringent than those in other European banking industries.

Banque Cantonale Vaudoise Key Figures								
			Year-ended Dec. 31					
(Mil. CHF)	2017*	2016	2015	2014	2013			
Adjusted assets	44,998.0	44,002.0	43,328.0	41,973.0	40,344.0			
Customer loans (gross)	30,333.0	29,933.0	29,537.0	29,849.0	28,932.0			
Adjusted common equity	2,845.0	2,822.0	3,023.0	2,971.0	2,937.0			
Operating revenues	500.8	971.9	1,024.7	993.2	990.6			
Noninterest expenses	293.2	541.5	582.9	582.4	592.1			
Core earnings	162.7	343.6	357.8	342.6	325.4			

#### Table 1

\*Data as of June 30. CHF--Swiss franc.

# Business position: Good franchise in Vaud and a more diverse business profile than a typical Swiss cantonal bank

We assess BCV's business position as adequate. This is supported notably by our view of BCV's sustained business stability and consistent approach to growth demonstrated by its management and strategy. With total assets of Swiss franc (CHF) 45.1 billion (about €41 billion) on June 30, 2017, BCV is the sixth-largest banking group in Switzerland. It has a market share of about 33% in retail banking and among small and midsize enterprises in Vaud--one of the country's richest and most resilient cantons. Vaud's GDP growth slightly outperformed Switzerland's GDP growth since 2014 and was close to 1.3% in 2016.

With CHF82.0 billion of assets under management (AuM) on June 30, 2017, BCV has a good franchise in asset and wealth management, although its market share in private banking is much smaller than that in retail banking. For the record, BCV consolidated its wealth management franchise in 2011 with the acquisition of Banque Franck Galland, which had about CHF3 billion in AuM. Banque Franck Galland then merged with Banque Piguet, one of BCV's subsidiaries, to become Piguet Galland & Cie SA.

We note that the Canton of Vaud plans to implement the announced reform of corporate tax law no later than 2019, and it is set to support the local economy by protecting the attractiveness of the canton. In our view, it will ultimately have a limited impact on BCV's activities, while the bank's net income will benefit mechanically from the lower tax charge. We also believe that the impact on BCV's private banking revenues from pressure on Swiss banks, owing to tax conformity, is limited because most of BCV's assets are "onshore". BCV has already revisited its customer portfolios with the objective that its "offshore" assets be deemed tax compliant. For the record, in 2015, the bank signed a non-prosecution agreement with the U.S. Department of Justice (U.S. DoJ) and paid \$57.1 million (of which \$15.4 million was paid by BCV's private banking subsidiary Piguet Galland), which marked the end of this process.

In addition to its traditional activities as a Swiss cantonal bank, BCV has a structured product business and is one of the main players in French-speaking Switzerland in transaction-based commodity trade finance, which relates mainly to steel, agro-business, and petroleum derived products. Apart from issuing structured products, about 80% of the bank's trading activity is focused on foreign exchange spot and derivatives transactions to serve clients' needs.

Banque Cantonale Vaudoise Business Position					
		`	Year-ende	d Dec. 31	
(%)	2017*	2016	2015	2014	2013
Total revenues from business line (mil. CHF)	502.2	978.6	1,053.3	995.8	1,001.8
Commercial banking/total revenues from business line	26.1	27.1	24.6	27.4	27.6
Retail banking/total revenues from business line	16.6	17.8	18.0	19.4	19.6
Commercial & retail banking/total revenues from business line	42.7	44.9	42.6	46.8	47.1
Trading and sales income/total revenues from business line	5.9	6.2	6.4	5.0	6.1
Asset management/total revenues from business line	34.7	33.1	32.1	37.1	37.0
Other revenues/total revenues from business line	16.7	15.8	18.9	11.1	9.8
Return on equity	9.8	9.1	10.0	8.9	8.4

#### Table 2

\*Data as of June 30. CHF--Swiss franc.

#### Capital and earnings: Strong capital position

We view BCV's capital and earnings as strong overall. The quality of the bank's capital is high as it is composed almost entirely of common equity tier 1 (CET1) capital. The bank's risk-adjusted capital (RAC) ratio was 13.5% as of Dec. 31, 2016, pro forma our revised methodology (see "Risk-Adjusted Capital Framework Methodology," published July 20, 2017, on RatingsDirect). We note that the impact from the revision of our methodology on the RAC ratio was a positive 29 basis points (bps). Excluding this impact, the ratio at end-2016 was 13.2%, slightly below the 13.4% achieved one year before, which reflected the close to 3% growth in risk exposures as measured under S&P Global Ratings' risk-weighted assets (RWAs) combined with limited retained earnings. We note that our RAC ratio at end-2016 was negatively impacted by a CHF82.0 million increase in BCV's non-consolidated minority holdings in financial companies, which was mostly due to the capital increase in the Centrale de lettres de gage (CLG), in which BCV participated alongside other Swiss cantonal banks. We expect the bank's RAC ratio to remain at about 13% over the next 18-24 months, given management's stated intention to continue paying high dividends, and despite our expectation of contained growth of exposures in the next couple of years. For the record, BCV distributed CHF284 million to shareholders, out of its CHF310 million post-tax net income for 2016.

BCV had a 16.4% CET1 ratio as of June 30, 2017 (the total capital ratio at the same date was 16.5%). In order to address rising property prices, in 2013, the Swiss regulator (FINMA) implemented a counter-cyclical buffer based on total regulatory RWAs on mortgage exposures. This buffer was set at 1% in September 2013 then raised to 2% in 2014. In addition, in 2013, FINMA introduced a bank-specific multiplier for regulatory RWAs on mortgages to reduce the difference in risk weights between banks using an internal rating-based approach and those using the standardized approach. The multiplier will be phased in until Jan. 1, 2019, and we estimate that it will further cut BCV's CET1 ratio by about 50 bps from its mid-2017 level. BCV targets a minimum 13% CET1 ratio over time, while FINMA would intervene if the total capital ratio fell below 11%.

Margins on the liability side remain constrained by the negative interest rate environment in Switzerland. After the CHF310 million achieved in 2016, we expect BCV's annual post-tax profit to be above CHF300 million and gradually increasing over 2017-2019. We note that the bank's profitability, adjusted for risk, is strong, with a three-year average earnings buffer of about 1.6% in 2016, indicating adequate capacity for earnings to cover expected losses. We see material upside potential for revenues if interest rates normalize or the yield curve steepens.

		Year-ended Dec. 31						
(%)	2017*	2016	2015	2014	2013			
Criteria reflected in RAC ratios	N/A	2017 RAC Criteria	2010 RAC Criteria	2010 RAC Criteria	2010 RAC Criteria			
Tier 1 capital ratio	16.4	16.8	17.6	17.1	17.8			
S&P Global Ratings' RAC ratio before diversification	N/A	13.5	13.4	12.9	14.3			
S&P Global Ratings' RAC ratio after diversification	N/A	12.1	12.9	12.5	14.0			
Adjusted common equity/total adjusted capital	100.0	100.0	100.0	100.0	100.0			
Net interest income/operating revenues	50.1	49.7	47.7	50.7	50.6			
Fee income/operating revenues	31.6	31.7	32.4	34.6	34.5			

#### Table 3

#### Banque Cantonale Vaudoise Capital And Earnings

#### Table 3

#### Banque Cantonale Vaudoise Capital And Earnings (cont.)

			Year-ended De	c. 31	
(%)	2017*	2016	2015	2014	2013
Market-sensitive income/operating revenues	13.8	14.3	14.7	10.7	11.4
Noninterest expenses/operating revenues	58.5	55.7	56.9	58.6	59.8
Preprovision operating income/average assets	0.9	1.0	1.0	1.0	1.0
Core earnings/average managed assets	0.7	0.8	0.8	0.8	0.8

\*Data as of June 30. RAC--Risk-adjusted capital. N/A--Not applicable.

#### Table 4

#### Banque Cantonale Vaudoise Risk-Adjusted Capital Framework Data

		Beeel III	American Decel III		Average S&P
(Mil. CHF)	Exposure*	RWA	Average Basel III RW (%)	S&P Global RWA	Global RW (%)
Credit risk					
Government and central banks	2,204	0	0	68	3
Institutions and CCPs	4,536	1,214	27	514	11
Corporate	14,665	8,931	61	10,285	70
Retail	18,598	3,742	20	5,093	27
Of which mortgage	16,759	3,088	18	4,294	26
Securitization§	0	0	0	0	0
Other assets†	647	647	100	677	105
Total credit risk	40,650	14,534	36	16,636	41
Credit valuation adjustment					
Total credit valuation adjustment		118		0	
Market risk					
Equity in the banking book	95	168	177	186	196
Trading book market risk		413		619	
Total market risk		581		805	
Operational risk					
Total operational risk		1,788		3,526	
		Basel III RWA		S&P Global RWA	% of S&P Global RWA
Diversification adjustments					
RWA before diversification		17,599		20,968	100
Total Diversification/Concentration Adjustments				2,442	12
RWA after diversification		17,599		23,409	112
		Tier 1 capital	Tier 1 ratio (%)	Total adjusted capital	S&P Global RAC ratio (%)
Capital ratio					
Capital ratio before adjustments		2,957	16.8	2,822	13.5
Capital ratio after adjustments‡		2,957	16.8	2,822	12.1

#### Table 4

#### Banque Cantonale Vaudoise Risk-Adjusted Capital Framework Data (cont.)

\*Exposure at default. §Securitization exposure includes the securitization tranches deducted from capital in the regulatory framework. †Other assets includes deferred tax adjusted common equity. ‡Adjustments to Tier 1 ratio are additional regulatory requirements (e.g. transitional floor or Pillar 2 add-ons). RWA--Risk-weighted assets. RW--Risk weight. RAC--Risk-adjusted capital. CHF--Swiss franc. Sources: Company data as of Dec. 31, 2016, S&P Global Ratings.

## Risk position: Concentration of risk in the Canton of Vaud's real estate markets and sizable trade finance exposures

Our assessment of BCV's risk position as adequate reflects the balance between the bank's high exposure to Vaud's property markets, with roughly 80% of BCV's loans being for owner-occupier mortgages or income-producing real estate (we estimate that these loans traditionally account for only one-third of the bank's total income, however) and its good track record of very low cost of risk on real estate exposures.

There has been strong cumulative growth in residential real-estate prices and domestic lending in Switzerland over the past several years, particularly mortgage lending. We consider this represents an incremental risk for Swiss banks that have mainly domestic operations and large exposure to the Swiss real estate market. We acknowledge, that house price increases in Vaud partly reflect above-average economic growth in the canton and strong immigration-led demand compared with limited supply. House prices have been cooling locally since 2014, more particularly for luxury properties, but they remain historically high in our view. Furthermore, given BCV's significant exposure to residential real estate, we consider that an unexpected deterioration in prices could increase the bank's loan losses. However, we consider that the risk of a sharp correction in property prices is low.

BCV's underwriting standards support our assessment of its risk position. Loan-to-value ratios on new mortgage lending are capped at 80% for owner-occupied housing (lower levels are applied to buy-to-let), and borrowers must provide a minimum down payment of 20% in cash. Moreover, the annual cost of borrowing (calculated on a theoretical 7% interest rate) must not exceed one-third of a customer's annual net income. We note that BCV limited the annual growth of its mortgage portfolio to 2% in 2016, which came after annual growths of between 2% and 4% over 2012-2015. We expect further stable loan growth in 2017, as illustrated by the 1% achieved over the first six months of the year.

So far, BCV is the only cantonal bank that has been filing its regulatory reporting using the internal ratings-based approach. This reflects, in our view, the quality of BCV's credit risk management. Gross nonperforming loans stood at a low 0.9% of total customer loans at end-2016, unchanged since end-2014. The bank's riskiest positions include trade finance exposures, which stood at close to CHF1.8 billion at end-2016, compared with CHF1.5 billion at end-2015. Due to low granularity in the portfolio, the cost of risk incurred in this business segment is volatile (for instance, it was zero in 2011, 2013, and 2014), while we estimate that, through the cycle, it would represent about one-third of BCV's total cost of credit risk.

Although BCV hedges market risk arising from its structured products and certificates businesses, some residual risk remains, mainly dividend and correlation risk. Revenues associated with structured products and certificates account for just above 1% of total revenues, according to our estimates.

#### Table 5

Banque Cantonale Vaudoise Risk Position									
		Y	ear-ende	d Dec. 31					
(%)	2017*	2016	2015	2014	2013				
Growth in customer loans	2.7	1.3	(1.0)	3.2	2.9				
Total diversification adjustment/S&P Global Ratings' RWA before diversification	N/A	11.6	3.9	3.1	2.0				
Total managed assets/adjusted common equity (x)	15.8	15.6	14.4	14.2	13.8				
New loan loss provisions/average customer loans	0.0	0.0	(0.0)	(0.1)	(0.0)				
Gross nonperforming assets/customer loans + other real estate owned	0.9	0.9	0.9	0.9	1.2				
Loan loss reserves/gross nonperforming assets	30.1	30.1	29.4	30.8	36.3				

\*Data as of June 30. RWA--Risk-weighted assets. N/A--Not applicable.

#### Funding and liquidity: Largely funded by deposits, with strong cash liquidity buffers

We assess BCV's funding as average, and its liquidity as strong. Customer deposits were stable, at 74% of the funding base at end-2016, according to our calculations. This is in line with the levels of Swiss cantonal bank peers.

Like other cantonal banks, BCV uses covered bonds issued by the CLG as a financing source. Through this mutualized source of funding, the bank benefits from the excellent creditworthiness of the CLG, which is backed by Swiss cantonal banks and ultimately by most cantons. BCV's stable funding ratio at end-2016 was 123%, which is quite comparable to the levels achieved by domestic cantonal peers, which we also see as having adequate funding.

At end-2016, BCV's liquidity buffer comprised mainly cash held at the Swiss National Bank (SNB). In addition, the bank has a pool of bonds that are eligible as collateral with the SNB. BCV's ratio of broad liquid assets to short-term wholesale funding was a strong 5.0x. However, a significant portion of the deposit base contains private banking deposits and uninsured institutional investors' deposits, which are more volatile than traditional retail deposits, in our view. BCV's policy is to exceed by at least 10% the regulatory requirement for the Basel III liquidity coverage ratio, which is set to reach 100% on Jan. 1, 2019 (we note that on Jan. 1, 2017, BCV achieved a level far above the 80% minimum requirement already in force at that date).

#### Table 6

Banque Cantonale Vaudoise Funding And Liquidity								
	_	Year-ended Dec. 31						
(%)	2017*	2016	2015	2014	2013			
Core deposits/funding base	72.9	74.2	74.5	76.9	77.4			
Customer loans (net)/customer deposits	102.6	102.1	102.0	103.7	104.0			
Long-term funding ratio	94.3	94.9	95.2	92.7	93.0			
Stable funding ratio	122.5	122.6	122.5	114.4	113.2			
Short-term wholesale funding/funding base	6.1	5.5	5.2	7.9	7.7			
Broad liquid assets/short-term wholesale funding (x)	4.5	5.0	5.2	3.0	3.0			
Net broad liquid assets/short-term customer deposits	29.9	29.6	29.2	20.2	42.4			
Short-term wholesale funding/total wholesale funding	22.6	21.4	20.4	34.2	33.9			
Narrow liquid assets/3-month wholesale funding (x)	6.1	3.3	3.4	3.8	3.9			

\*Data as of June 30.

# External support: Government-related entity status puts the long-term rating three notches above the SACP

We view BCV as a government-related entity (GRE). In accordance with our criteria for GREs, we believe that there is a very high likelihood that the Canton of Vaud would provide timely and sufficient extraordinary support to BCV in the event of financial stress, as it did in 2001-2003. For this reason, the long-term rating on BCV stands three notches above its SACP.

Our view that there is a very high likelihood of extraordinary support is based on our assessment of BCV's:

- Very important role in the local economy, reflecting its public policy role in the canton's economic development and the possibility that a default could damage the canton's reputation; and
- Very strong link with the canton. A law passed in March 2010 stipulates that the canton will keep a majority stake of at least 50% plus one share in the bank. The Canton of Vaud currently owns 66.95% of BCV. Unlike some other Swiss cantonal banks, however, BCV does not benefit from a cantonal statutory guarantee.

#### Additional rating factors: None

No additional factors affect the rating.

### **Related Criteria**

- Criteria Financial Institutions General: Risk-Adjusted Capital Framework Methodology, July 20, 2017
- General Criteria: Methodology For Linking Long-Term And Short-Term Ratings, April 7, 2017
- Criteria Financial Institutions Banks: Bank Rating Methodology And Assumptions: Additional Loss-Absorbing Capacity, April 27, 2015
- General Criteria: Rating Government-Related Entities: Methodology And Assumptions, March 25, 2015
- General Criteria: Group Rating Methodology, Nov. 19, 2013
- Criteria Financial Institutions Banks: Quantitative Metrics For Rating Banks Globally: Methodology And Assumptions, July 17, 2013
- Criteria Financial Institutions Banks: Banking Industry Country Risk Assessment Methodology And Assumptions, Nov. 9, 2011
- Criteria Financial Institutions Banks: Banks: Rating Methodology And Assumptions, Nov. 9, 2011
- General Criteria: Use Of CreditWatch And Outlooks, Sept. 14, 2009

### **Related Research**

- Banking Industry Country Risk Assessment: Switzerland, Nov. 6, 2017
- Vaud (Canton of), July 3, 2017

Anchor Matrix										
Industry		Economic Risk								
Risk	1	2	3	4	5	6	7	8	9	10
1	а	а	a-	bbb+	bbb+	bbb	-	-	-	-
2	а	a-	a-	bbb+	bbb	bbb	bbb-	-	-	-
3	a-	a-	bbb+	bbb+	bbb	bbb-	bbb-	bb+	-	-
4	bbb+	bbb+	bbb+	bbb	bbb	bbb-	bb+	bb	bb	-
5	bbb+	bbb	bbb	bbb	bbb-	bbb-	bb+	bb	bb-	b+
6	bbb	bbb	bbb-	bbb-	bbb-	bb+	bb	bb	bb-	b+
7	-	bbb-	bbb-	bb+	bb+	bb	bb	bb-	b+	b+
8	-	1	bb+	bb	bb	bb	bb-	bb-	b+	b
9	-	1	-	bb	bb-	bb-	b+	b+	b+	b
10	-	-	-	-	b+	b+	b+	b	b	b-

#### Ratings Detail (As Of December 22, 2017)

Banque Cantonale Vaudoise	
Counterparty Credit Rating	AA/Stable/A-1+
Counterparty Credit Ratings History	
18-Jun-2013	AA/Stable/A-1+
03-Jul-2012	AA/Negative/A-1+
05-Dec-2011	AA/Stable/A-1+
Sovereign Rating	
Swiss Confederation	AAA/Stable/A-1+

\*Unless otherwise noted, all ratings in this report are global scale ratings. S&P Global Ratings' credit ratings on the global scale are comparable across countries. S&P Global Ratings' credit ratings on a national scale are relative to obligors or obligations within that specific country. Issue and debt ratings could include debt guaranteed by another entity, and rated debt that an entity guarantees.

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