Who We Are



#### **Overview**

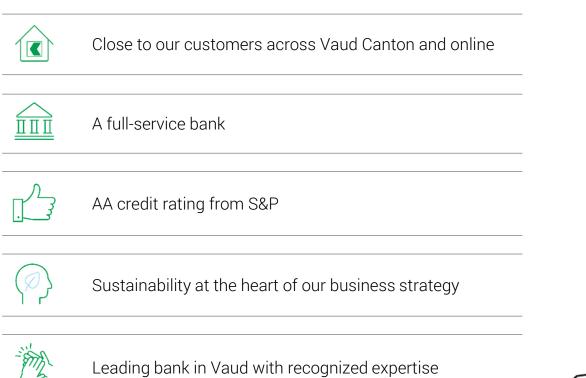
# Our strategy

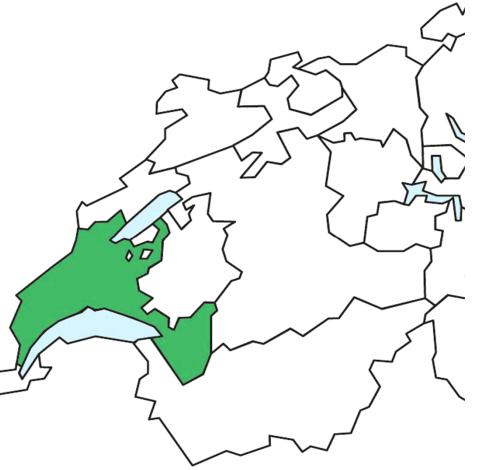
#### Figures and ratios

**BCV** 

# Four core values: close ties, professionalism, performance, and responsibility





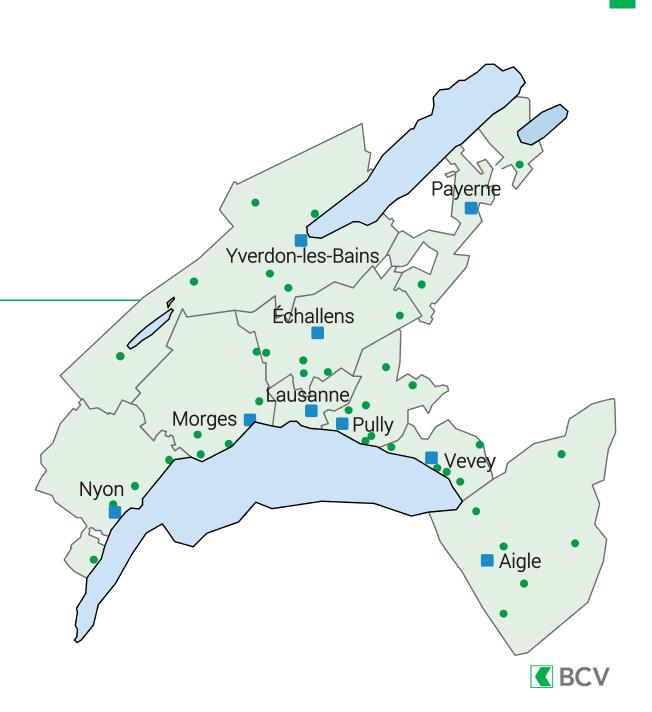




# A strong local presence

- Nine decision-making centers
- Dense network of nearly 60 branches and more than 160 ATMs in Vaud
- Online banking available 24/7

- Widely recognized expertise in various business lines, including:
  - Trading floor
  - Asset Management
  - Services for real-estate funds



### **Board of Directors**



**Jean-François Schwarz** Member of the Board of Directors







Ingrid Deltenre Member of the Board of Directors



Stephan Fuchs Member of the Board of Directors



**Pierre-Alain Urech** Member of the Board of Directors



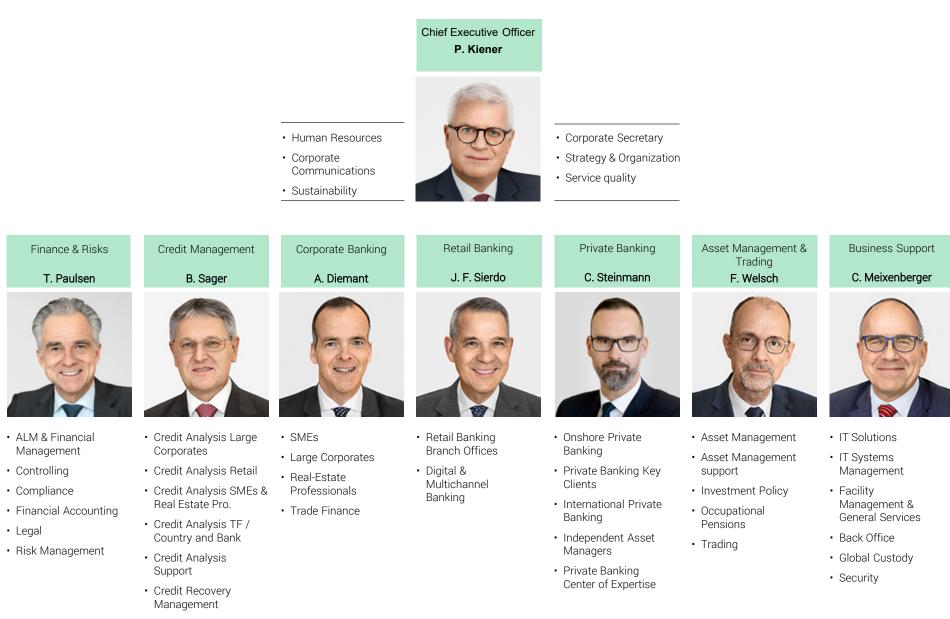
Jack G. N. Clemons Member of the Board of Directors



Fabienne Freymond Cantone Member of the Board of Directors



#### **Executive Board**









# 1845 BCV was founded by the Vaud Cantonal Parliament as a corporation organized under public law

- 1993-95 Acquisition and merger with Banque Vaudoise de Crédit and Crédit Foncier Vaudois
- 2002-03 Recapitalization, change of the Board of Directors, change of the Executive Board, redefinition of the governance and strategy (focus on domestic businesses)



#### BCV's mission

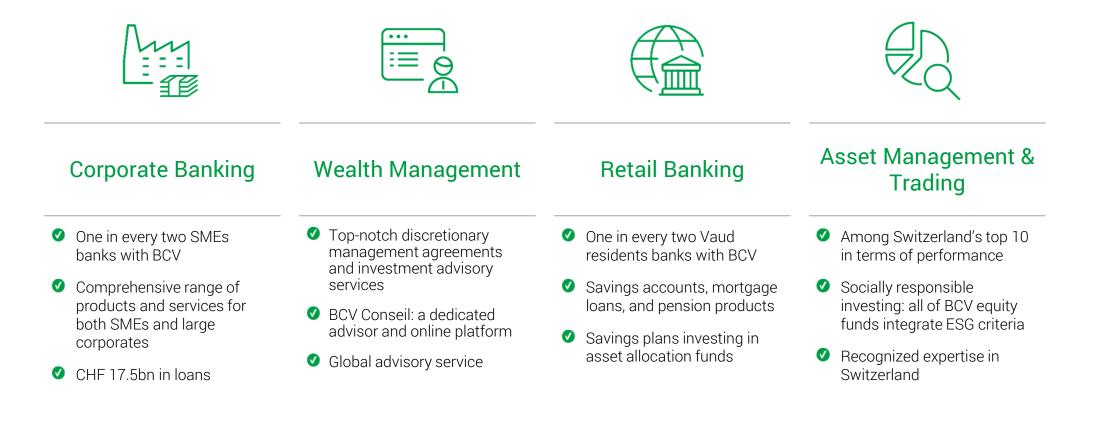
To offer a comprehensive range of banking services to the local community and to contribute to the development of all sectors of the Vaud economy and to the financing of the Canton's public-sector institutions and entities

To be guided by the principles of economically, environmentally, and socially sustainable development

To create value for our shareholders and clients, to be a benchmark employer, and to be a good corporate citizen



### Four core businesses



#### Overview

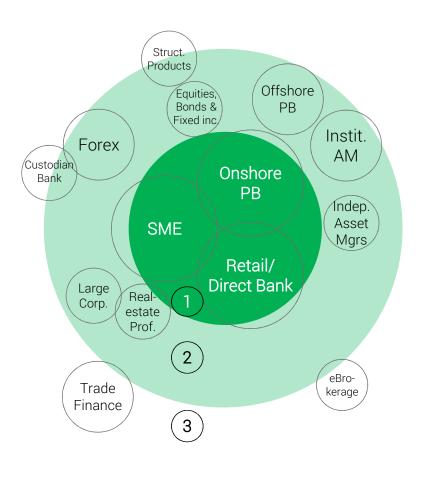
# Our strategy

#### Figures and ratios

**BCV** 

## Portfolio of business activities

Relative size of gross profit contribution



Our business portfolio is made up of:

1

Three core businesses that focus on Vaud, have a long history in the Canton, and are an integral part of the Bank's corporate mission:

- Retail banking
- SME
- Onshore PB
- 2 Other universal banking activities closely linked to other businesses (synergies through skills, products, and operational or client-driven processes)
- 3 Activities with fewer synergies with the three core businesses but with a clear role in our portfolio

#### Note

(1) FX swap, fixed income, and equity derivatives (marginal activities – internal support for other activities like structured products)

11 Who We Are



# Vision for 2025



#### A similar bank, building on today's strong fundamentals

- Diversified business model with moderate risk profile
- Solid customer franchise and retail footprint
- Strong financials
- Solid governance

#### 6 objectives to build 2025's BCV

- High-quality service as a competitive differentiator
- Integrated multichannel distribution
- Better leveraging of our universal bank model
- Increased attractiveness as an employer
- Continuous process improvement
- Enhanced CSR approach

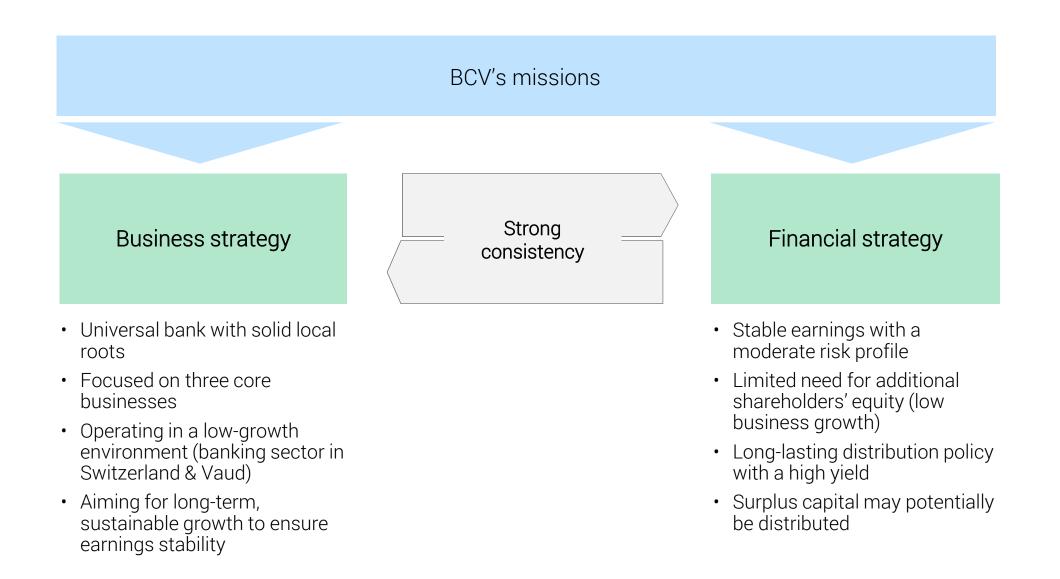
#### Target: steady, sustainable growth



、...···

Grow at least at market	Retail Bankir	ng Real-estate Professionals	Independent AMs
pace in Vaud	Forex	E-brokerage	
Target above-market	Onshore Priva Banking	ate SMEs	
growth in Vaud	Asset Manager	ment Custodian Bank	Wealth Planning
	Trade Financ	ce Structured Products	
Focus on profitability	Large Corpora	etes Equities, Bonds and Fixed Income	
Maintain existing	Offshore Priv Banking	ate	
franchise, slight decline going forward	Offshore Ret Banking	ail	





### **Target ratios**

C/I ratio <sup>1</sup>	
Capital ratio <sup>2</sup> Minimum threshold	
ROE based on current shareholders' equity	
<b>ROE</b> Based on shareholders' equity at minimum CET1 threshold	

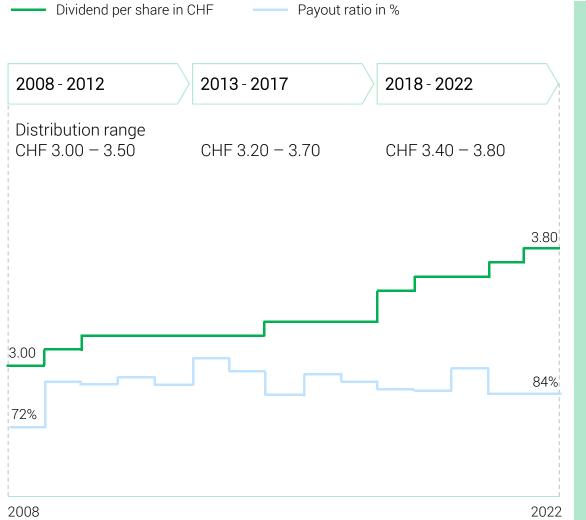
#### Note

(1) Operating expenses + Depreciation and amortization (excl. goodwill amortization) / Total income from ordinary banking operations

(2) Common Equity Tier 1 at Group level and parent company level



### Five-year distribution range



#### 2023 - 2027

CHF 4.30 - 4.70

#### Distribution policy approach:

- Distribution range in CHF
- Five-year time horizon
- Stable or higher, barring significant changes in the economic or regulatory environment or in the Bank's situation

# Delivering on promises since 2008<sup>1</sup>

	Horiz	on 1				Hori	zon 2				Hori	zon 3				Horiz	zon 4
Reporting period	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024
Payment year	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025
	1	2	3	4	5	0	0	₿	4	6	0	2	В	4	5	0	2
Par-value reduction (CHF per share) Special	3.00	3.10	3.20	3.20	3.20	3.20	3.20	3.30 1.00	3.30 1.00	3.30 1.00	3.50	3.60	3.60	3.70	3.80	4.30	4.40
distribution out of paid-in reserves (CHF per share) Ordinary dividend (CHF per share)	1.00	2.10	2.20	2.20	2.20	2.20	2.20	2.30	2.30	2.30							
Total amount paid (CHF millions) As % of net profit	258 72%	267 89%	275 88%	275 91%	275 88%	275 98%	275 93%	284 84%	284 92%	284 89%	301	310 85%	310 94%	318 84%	327 84%	370	379 86%

Note

(1) All figures have been restated post 10-for-1 stock split of the BCV share on 28 May 2020

17 Who We Are



# Enhancing our value proposition for shareholders





#### Overview

# Our strategy

#### **Figures and ratios**

**BCV** 

#### Key figures In CHF millions

Balance sheet	31 Dec. 2020	31 Dec. 2021	31 Dec. 2022	31 Dec. 2023	31 Dec. 2024
Total assets	53,186	55,952	59,397	58,870	60,629
Advances to customers	33,849	35,582	36,626	37,908	40,166
Customer deposits	35,424	38,195	38,395	36,475	37,672
Shareholders' equity	3,574	3,644	3,713	3,855	3,927
Assets under management	103,159	112,887	108,879	117,296	124,164
	FY	FY	FY	FY	FY
Income statement	2020	2021	2022	2023	2024
Total income	945	1,005	1,039	1,160	1,155
Operating expenses	495	505	517	541	557
Depreciation & amortization of fixed assets and					
impairment on equity investments	72	72	70	76	82
Other provisions and losses	5	-1	5	2	2
Operating profit	373	429	448	541	515
Net profit	331	379	388	469	441
Earnings per share <sup>1</sup> (in CHF)	3.8	4.4	4.5	5.5	5.1
	31 Dec.				
Headcount	2020	2021	2022	2023	2024
Full-time equivalents	1,909	1,932	1,957	1,982	2,089

#### Note

(1) 2023 figures were adjusted to facilitate like-for-like comparison, following the expansion of the scope of AuM to include all customer deposit accounts

(2) Earnings per share have been restated post 10-for-1 stock split of the BCV share on 28 May 2020



# **Key ratios**

Liquidity and capital ratios <sup>1</sup>	31 Dec. 2020	31 Dec. 2021	31 Dec. 2022	31 Dec. 2023	31 Dec. 2024
Liquidity Coverage Ratio (LCR)	136%	157%	129%	129%	129%
Leverage ratio	5.8%	5.6%	5.5%	5.6%	5.5%
Total Risk Weighted Assets (CHF bn)	18.4	19.3	19.1	19.4	20.9
Of which: Credit risk (CHF bn)	15.3	16.0	15.8	16.0	17.2
Tier 1 capital ratio	17.7%	17.2%	17.6%	17.9%	16.8%
Total capital ratio	17.8%	17.3%	17.7%	18.0%	16.9%
Income ratios					
Operating profit / average shareholders' equity	10.5%	12.0%	12.3%	14.5%	13.4%
Cost / income ratio <sup>2</sup>	58.7%	56.7%	56.6%	53.2%	55.2%
Annualized operating profit per employee (CHF K)	195.8	221.9	230.5	276.7	251.1
ROE	9.3%	10.7%	10.7%	12.5%	11.5%

Note

(1) More detailed information on Group and parent company liquidity and capital ratios can be found in the Basel III Pillar 3 report, which is available at www.bcv.ch

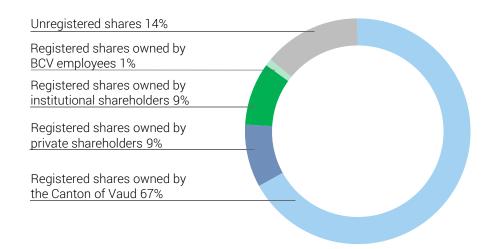
(2) Excluding goodwill amortization and write-downs



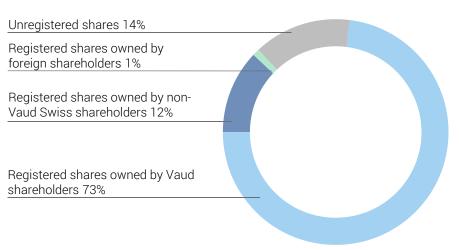
# Shareholder structure

	31 Dec. 2020 <sup>1</sup>	31 Dec. 2021	31 Dec. 2022	31 Dec. 2023	31 Dec. 2024
Number of shares outstanding	86,061,900	86,061,900	86,061,900	86,061,900	86,061,900
Ordinary dividend per share (CHF)	3.60	3.70	3.80	4.30	4.40
Total payout (CHF m)	309.8	318.4	327.0	370.1	378.7
Total payout / Net profit (%)	94	84	84	79	86
Ordinary dividend yield <sup>2</sup> (%)	3.7	5.2	4.3	4.0	5.3

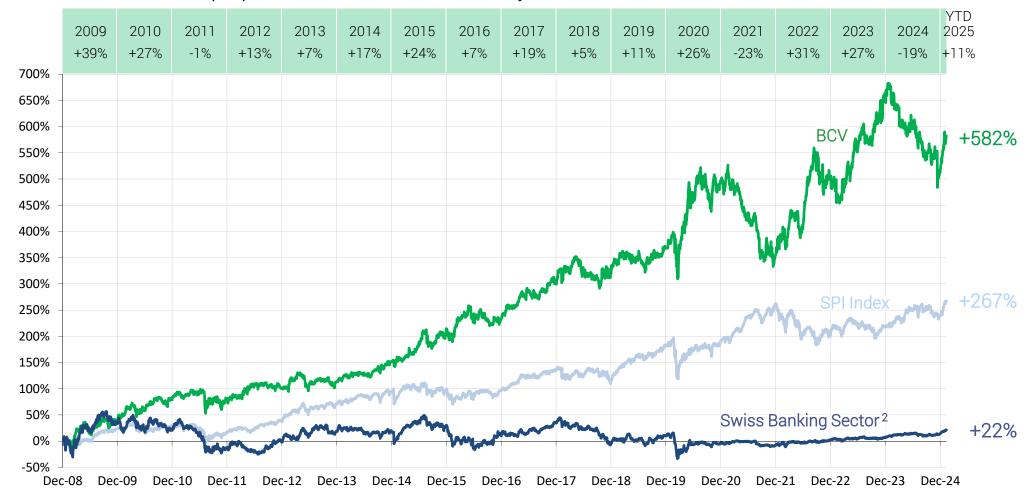
#### Share ownership structure



#### Share ownership by geographical zone



### BCV total shareholder return



#### Total return to shareholders (TSR)<sup>1</sup>, from 31 December 2008 to 10 February 2025

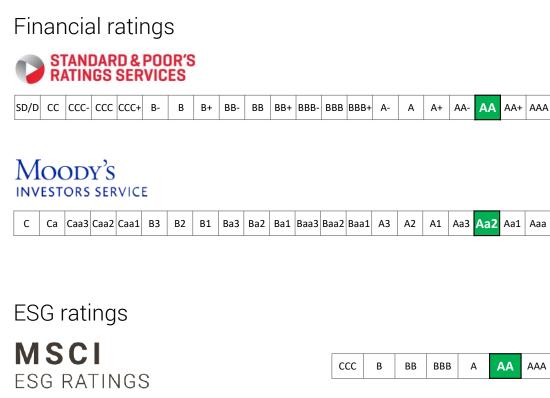
#### Note

- (1) Share price performance + dividend payment + capital distribution over the period
- (2) SP Banks index until 31 Dec. 2024, SPI Banks index since 1 Jan. 2025

Source: LSEG Datastream



# Very solid financial and ESG ratings



ethos

**ISS ESG** *⊳* 

CCC	В	BB	BBB	А	AA	AAA





• Financial ratings reaffirmed: BCV is one of the best-rated banks in the world without an explicit government guarantee

- MSCI's second-highest rating
- Ethos' second-highest rating
- Upgrade from C- to C
- BCV now in "Prime" category



#### Disclaimer

Waiver of liability. While we make every reasonable effort to use reliable information, we make no representation or warranty of any kind that all information contained in this document is accurate or complete. We disclaim all liability or responsibility for any loss, damage or injury that may result directly or indirectly from this information. The information and opinions contained in this document are representative of the situation on the date this document was prepared and may change at any time, particularly as a result of changes in the general market trend, interest rates and exchange rates, and legislative and/or regulatory changes. We have no obligation to update or modify this document.

**No offer or recommendation.** This document was prepared for information purposes only and does not constitute a request for an offer, or an offer to buy or sell, or a personalized investment recommendation. Before you conduct any transaction, we recommend that you contact your advisors to carry out a specific examination of your risk profile and that you seek information about the risks involved. One such source of information is the SwissBanking brochure "Special Risks in Securities Trading" (available at BCV offices and on the BCV website: www.bcv.ch/static/pdf/en/risques\_particuliers.pdf). In particular, we draw your attention to the fact that prior performance must not be taken as a guarantee of current or future performance.

Interests in certain securities and relations with third parties. BCV, its affiliate companies and/or their directors, managers and employees may hold or have held interests or positions in certain securities, which they may buy or sell at any time, or acted or traded as market maker. They may have or have had business relationships with the issuers of certain securities, or provide or have provided them with corporate finance services, capital market services or any other financial services.

**Distribution restrictions.** Certain transactions and/or the distribution of this document may be prohibited or subject to restrictions for persons in jurisdictions other than Switzerland (particularly Germany, the UK, the USA and US persons). The distribution of this document is only authorized to the extent allowed by the applicable law.

BCV does not support any American Depositary Receipt (ADR) program and therefore declines all liability in this respect.

**Trademarks and copyright.** The BCV logo and trademark are protected by law. This document is subject to copyright and may not be reproduced unless the reproduction mentions its author, copyright and all the legal information it contains. Prior written authorization from BCV is required to use this document for public or commercial purposes.